



COLLIER STREET UNITED CHURCH

2023 ANNUAL GENERAL MEETING

02.25.2024

WITH GOD. IN BARRIE. ON YOU!

TABLE OF CONTENTS



TITLE	PAGE #
Minister	4
Ministry and Personnel	5
Programs	7
Choir	8
Worship, Connecting, and Community Team	9
United Church Women	12
Leadership, Mentorship, and Growth Team	14
Time, Treasure, and Talent Team	16
Financial Statements	18
Board of Trustees	31
Re-Imagining Building and Property	33
The Garden Team and The Decorating Team	35
Church Board	36
Annual General Meeting Minutes	38
Shining Waters Regional Council	44
2023 Annual General Meeting Agenda	45



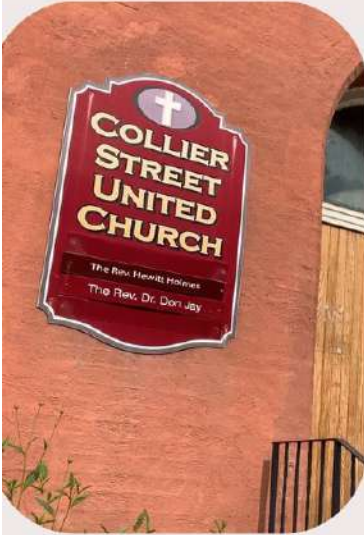
Contact Us



+ (705) 726-1511



officeadmin@collierunited.ca



WE REMEMBER



MINISTER

“For I know the plans I have for you,” declares God, “plans to prosper you and not to harm you, plans to give you hope and a future.” –Jeremiah 29:1

These words from Jeremiah continue to capture the hearts and will of many in 2023. The people of the Old Testament received much comfort from these words. God would make good on that promise and eventually bring healing and restoration to the people of God. What has God done for Collier in the past year?

We Celebrate

- The ongoing hand and purpose of God in the worship during the year, joint Good Friday service with St. Andrew’s Presbyterian and creative summer worship in the park.
- The committed team: staff, volunteers and supporters who make the activities of social justice alive with the food pantry, breakfast to go, Busby Meals, and Collier’s Table.
- The strategic support of the Shining Waters Regional Council that hired Credence and Co. to support our congregation to become healthier and more whole through revising policies and workshops with the Church Board and Executives.
- But perhaps you are thinking. Well, that’s great, but what about me? What about God’s plan for me? Three times in this verse is the word “plan.” The plan of God is for our future, one of hope and healing. I believe this is why we love this verse so much. Individually and collectively, we crave that hope that God does have a plan for us, a future for us.



We Look Forward


- The full exploration and engagement of God’s plan of Re-Imagining the use of our building as we seek to be faithful followers of the way of love and compassion in the community.
- The work of having a governance structure that intentionally connects with our community.
- The ongoing spiritual expressions of public and private worship through prayer, scripture, meditation, silence, reflection, and music.
- We hope that the plan for each of us is true. We want to believe it. But perhaps we struggle with it. “Does God have a plan for my future? What is God’s will for me?” Yes, God does, “do not remember the former things...I am about to do a new thing...do you not perceive it?” asks Isaiah 43:19. I and others of the Collier family would be happy to listen to how you experienced God’s plan of hope in 2023. As the New Year 2024 unfolds, may we personally and collectively discover God’s hopeful plan for our future through the enabling of the Holy Spirit. Indeed, God has beautiful plans of hope, “what are they? I would like to know! Don’t you!”

Hewitt

MINISTRY & PERSONNEL

WE CELEBRATE:

- the return of Rev. Hewitt on January 1 from his four-month sabbatical, ready to resume the leadership and guidance of the Collier community. Although his time away gave us an opportunity to take on various roles within the Collier Family, we were looking forward to his return. Hewitt inspires the congregation through worship and prayer, which calls us back to being the face of God's love and justice in Barrie and elsewhere. Hewitt brings humour, joy and passion to our Sunday morning worship and we are blessed with how these gifts help our community become good disciples. Hewitt's encouragement through administrative support reassures us of the life-transforming and life-affirming God in Christ who continues to journey with us.
- the dedication of our staff: Rev. Hewitt Holmes, Minister; Vickie McMillan, Office Admin; Wayne Cameron, Custodian; and Biserka Clark, Bookkeeper. We celebrate Sandra Lisa Ruttan, Music Director, for sharing her musical gifts with the Collier family over the past three years. We received her letter of resignation, and she was with us until December 31. We thank her and pray that Sandra is blessed in all her future endeavours. We celebrate the teamwork and dedication that staff continues to demonstrate in all their various responsibilities.
- the hiring of Rob Murdock through a Provincial grant that Collier was able to secure for the benefit of seniors. Rob has taken on the position of Program Director. His responsibilities began in May and extend until April 2024. Rob has been instrumental in organizing the various senior programs here at Collier. The programs have been a huge success, are well attended and provide connection and fellowship. Rob continues to organize a monthly men's breakfast at a local Restaurant. Through The Bereavement Group, Rob provides supportive dialogue for those walking a journey of grief and loss.
- the hiring of Jessica Wenzel in June through the Canada Summer Jobs Program. She took on the position of Community Outreach Administrator. Her contract ended on August 24. Jessica has been working with AV to enhance our worship experience and to update our web design. We celebrate that Jessica's contract has been renewed from January 2 to May 2024
- the opportunity we had to hire a youth through the Career Centre at the Simcoe County District School Board. Through this program, we were able to bring Jordan Moymihan on board from October 5 to November 16. She was our Assistant Caretaker and worked with Vickie and Wayne on various tasks. We appreciated her willingness to participate.

continued on next page 

WE LOOK FORWARD:

- to staff offering their best and being supported by the congregation in fulfilling our goals, especially as the work of Re-Imagining happens at Collier. We are blessed to have staff willing to take on new challenges, handle increasing responsibilities and do so in a way that validates the cohesiveness of the Collier Team. Each staff member is exceptional, and we are grateful for their commitment.
- to staff participating in the Evaluation & Performance review. The evaluation and performance reviews encourage self-reflection and are conducted every two years. The reviews also have a way of confirming how fortunate we are to have staff who are dedicated and committed to carrying out their responsibilities in a manner that benefits us all.
- to having an interim music director to support our congregation with music. We are grateful to those involved in searching for a replacement music director.
- The Re-Imagining project of our Church.

PERSONNEL

- Minister: Worship, Congregation Care and Leadership Rev. Hewitt Holmes
- Retired: Rev. Donald Jay, Minister Emeritus.
- Music Director: Sandra Lisa Ruttan—Up to December 31, 2023
- Administrator: Vickie McMillan
- Bookkeeper: Biserka Clark
- Custodian: Wayne Cameron
- Programs Director/Ministry Student: Rob Murdock
- Technology Support Administrator: Jessica Wenzel

THANK YOU

Thanks to the M & P members for 2023, Linda Fisker, Iona Buisman and Sandra Dowds. As Co-Chair, I, Sandra thank both team members for providing ongoing support and demonstrating the importance of trust and confidentiality. Sadly, both Iona and Linda passed away in January. May they experience the rewards of eternal rest from their labour of love among us, the people of Collier. Indeed, both were an inspiration and exhibited the highest principles of discipleship. Their gifts remain a blessing to me and the Collier Community. The Nominations team will provide new members for 2024

Sandra





Programs

WE CELEBRATE:

- The opportunity to share the Collier Church experience by hosting diverse programs that meet the needs of the seniors in the communities that we serve.
- The nutritious meals, coffee, tea and desserts and the opportunities for social interaction with our Senior's Luncheon and Guest Speakers, Tea-Time Tuesdays, Wellness Class with Janine, Bereavement Group, and Men's Breakfast Club.
- The community resources that have educated and informed us. The Health Professionals and Social activists that have provided timely lectures. The Lion's Club Service dogs that touched our hearts.
- The Special Events that brought music and drama with "Glory Way" a country gospel group from the USA and our own production of a dramatic reading of Dicken's "A Christmas Carol."
- The insights and spiritual support and guidance from Rev. Hewitt Holmes who continues to provide leadership and mentorship for all in our community of worship and beyond.

WE LOOK FORWARD:

- To the opportunity for growth and new experiences that will enrich our spiritual and physical lives.
- To traveling into a new direction that will re-energize and revitalize the community of faith.
- To new ways to walk with others in this journey to live a Christ-like life, ecumenically and in deeper and wider ways to be accepting, encouraging, and affirming in all the varieties of people living in the downtown Barrie community.

Robert

ACTIVITY

TEA-TIME TUESDAYS

Meet and Chat (Board Member attending)

SENIOR'S WELLNESS CLASS

*with Reikki Master-Janine Graham.
Senior's chair yoga, stretching, meditation and relaxation techniques*

SENIOR'S LUNCHEONS (limited to 50 attendees)

Once per month, third Tuesday at noon, seniors from Collier and the Community meet to enjoy a catered lunch and have a guest speaker. This luncheon is a perfect opportunity to connect with previous friends and make new ones.

COLLIER'S MEN'S BREAKFAST

Open to anyone from Collier's Community or associated with a member. Cottage Canoe Restaurant 453 Dunlop Street (at Ferndale) 9:00 am

DATE

Every 1st, 2nd, 4th, 5th Tuesday from 1-2 p.m.

Every Thursday from 10-11 am

REGISTRATION REQUIRED

1. March 19: 12-1pm
2. April 16: 12-1pm
3. May 21: 12-1pm

REGISTRATION REQUIRED

Friday, February 16
Friday, March 15
Friday, April 19

CHOIR



WE CELEBRATE:

- All of the musicians, both members and guests, who contributed their gift of music to our weekly services. Especially this past year with the St Andrew's Presbyterian Choir joining our choir.
- The weekly commitment of the choir members every Thursday Practice and Sunday Worship.
- The extra effort that the choir put into preparing for our Christmas Cantata this past year.
- The opportunity the choir had to participate in a multi-choir event with the choirs of the other United Churches in Barrie and St Andrew's Presbyterian Choir, with over 100 individuals participating in the 2nd Annual Concert.

WE LOOK FORWARD:

- With a continued commitment to providing meaningful musical experiences every Sunday.
- Welcoming new members and guests to our weekly practices and Sunday Services.
- Looking forward to continuing to offer music learning experiences.
- The support of the church administration and staff
- The encouragement, words of appreciation and participation of the congregation
- The music that we play and sing, truly a gift from God that fills our soul

FAREWELL:

- On December 31, 2023, we bid farewell to Sandra Ruttan, our Music Director of the past 3 years. Sandra took us through a difficult time in the music life of the church due to COVID. We learned how to zoom weekly, how to record ourselves and send the files via email. Although we will miss Sandra, we truly wish her well in her musical journey.

Sharon



— WORSHIP, CONNECTING, & COMMUNITY

WE CELEBRATE:

WORSHIP

- There are many things to celebrate as we look back over the past year at Collier Street United Church.
- Our shared services with St. Andrew's Presbyterian Church on Good Friday, during the summer and on Christmas Eve have enriched our worshiping.
- Coffee Hour after church has brought people together in fellowship and certainly contributes to building community.
- The Garden Committee kept beautiful gardens during the summer and this adds to Collier being an inviting church.
- Throughout the year, our music ministry has greatly enhanced our worship services, especially the December music with the Cantata and the Massed Choir Concert. There is a saying that those who sing pray twice and I think that is certainly true for our choir members.
- Changing the Nativity Pageant to the morning service was new and worked very well. It's always wonderful to see children involved and to have a "live Mary, Joseph and Jesus." For most of us, children make Christmas.
- Several Pot Luck lunches have brought our congregation together with delicious food and lots of sharing. Sharing food also builds community—a central teaching of Jesus.
- Our sanctuary is the focus for Sunday worship and we appreciate the decorating which reflects the yearly themes.
- We celebrate YOU, the members of Collier, who continue to support the church with your contributions, prayers and attendance.
- The guidance of our minister, Reverend Hewitt Holmes, is instrumental in moving Collier forward.
- Most of all we celebrate the volunteers who give so much of their time and talents to serving the needs of Collier United Church—ushers, scripture readers, coffee servers, the UCW, our amazing technical team, the Board members and various committees. Their dedication certainly helps Collier to function effectively.

WE LOOK FORWARD:

WORSHIP

- As we enter another year in our church life we look forward to both new and traditional ways of worship. We look for the continued commitment of our dedicated volunteers and for more volunteers who contribute in whatever way they can. We anticipate the changes that will move Collier forward and pray for God's guidance in this area. In all of our endeavours for Collier Street United Church, let us make FAITH our guiding principle.

Anne



WE CELEBRATE:

CONNECTING

- We were happy to welcome 9 New Members to our Collier Street United Church family this past year: Ken & Iona Buisman, Debbie Guyader, Lorne & Judith Hassard, Brenda Clarke, John Fisher, Minh (Amy) Luu, Eleanor Mander. They continue to enrich our congregation.
- We had the Baptisms of 5 Children and 1 Adult through 2023. It is always heartwarming to experience a Baptism; Devante Ackerson, Charlie Akie, Lucy Hrynyk, Eleanor Scharf, Lucas Schulze, and Minh (Amy) Luu.
- We can meet together to worship both in person and online.
- We thank those who made this possible, especially Terry Tizzard and his AV team.
- The Revision of our Historic and Active Membership Rolls. The Records show a total Membership of 210 on December 31, 2023

WE LOOK FORWARD:

- To visit with our Collier Families, whether by phone, email or in person. There will be 2 Link Newsletters available in 2024, as well as our Weekly E-Newsletter. If you wish to receive the Weekly E-Newsletter & Bulletin, please advise the Office and provide your current email address.
- To build Connections with our possible program for young children.



WE LOOK FORWARD:

CONNECTING

- To visits from our Visitation Team, and we thank them for their dedication and caring for our Church Family. Dorothy Schonewille heads the Team and includes Sharon Crossley, Lynn Dolmage, John & Betty Hunter, Robin Milani, Rob & Maureen Murdock, Marnie Neale, Mabel Peyer, Tom & Bev Stockdale, Marg Valad and Ria Won to cover our 11 Districts. We have 3 people on our Supply List: Laurie Crosson, Joan Fairbarn and Marilyn King. We also appreciate the time given by Elizabeth Chevrefils and Joan Harris over the past years.
- To the continued dedication of Rob Murdock, Ministry Candidate, in his role of Programs Director. The Luncheons and all the other programs for Seniors are very popular and much appreciated.
- To the much-valued Leadership of our Minister, Rev. Hewitt Holmes. May our Connections continue to build our Community at Collier.

Sharon



- Marilyn Acres
- Ruth Boake
- Ken Byles
- Anne Campbell
- Ron Carter
- Charles “Gordon” Etter
- Eleanor Forsyth
- Esther Gregan
- Alan Hodgkinson
- Stacey LePage
- Jean Little
- Jack McAdam
- Keith Richards
- Mary Saint
- Jean Small
- Jessica Stephens
- Fee Won

UNITED CHURCH WOMEN

WE CELEBRATE:

- The amazing members of the Collier Street United Church Women's Group. These women are not only part of the various UCW projects at Collier, they also work behind the scenes in various outreach projects.
- A couple of our ladies are or have already taken their Food Handler Certificate Course as well.
- This year, we collected items for Collier's Pantry and were able to present a deserving family with lovely Christmas presents along with groceries for Christmas dinner and much more.
- Of course, as is our practice, we prepared a few Funeral Receptions which always seem to be much appreciated. When someone in the UCW is asked to help, it's not too often that the request is declined or at least directed to someone who can!
- Not only do these ladies work together but they offer each other support, encouragement and fellowship at our monthly meetings and each day of the year as well.
- In 2023, we were able to provide Collier \$13,500.00 (including some funds promised for 2022) in part due to the following fundraisers: A May Tea; A Food Vendor Market Day in March; Two Successful Purdy's Chocolate Sales at Easter and Christmas; Provided the Intermission, Hot Apple Cider and Christmas Cookies during the Reading of *A Christmas Carol*; Maintained the New & Refreshed Foyer Garden; Helped with the Sunday after Church Coffee Time; Worked with the Senior's program on Tuesdays each Month offering Coffee, Tea & Snacks; Provided the Clean Up for the Senior's Luncheons; We were also able to present a special donation of \$10,000.00 from our savings account.
- Congratulations and a Special Thank you to all who organized and helped at any or all of these functions.



UNITED CHURCH WOMEN

WE LOOK FORWARD:

- The ladies of the UCW are wondering what lies ahead for Collier Street United Church. However, the general consensus is that we realize the need to make changes and look forward to our continued spiritual growth through volunteer work, fellowship and community.
- If anyone is interested in being a part of Collier's UCW please reach out to myself or Mabel Peyer.

Susan

UCW CASH POSITION STATEMENT

FOR THE PERIOD JANUARY 1, 2023 TO DECEMBER 31, 2023

OPENING BALANCE JANUARY 1, 2023		<u>\$8,964.34</u>
INCOME		
CUC SENIOR LUNCH AND TEA SERVICE I	\$4,650.00	
FOOD TO GO MARKET	\$3,239.70	
INVESTMENT INCOME ACCOUNT – 000000085260612	\$10,000.00	
MISSIONS, GENERAL FUND, MEETING DUES	\$455.00	
PURDY'S CHOCOLATE SALES COMMISSION, MAR	\$2,709.25	
RECEPTIONS	\$1,235.40	
TEA TIME MAY 2023	<u>\$854.15</u>	
TOTAL INCOME		<u>\$23,143.50</u>
EXPENSES		
CUC YEARLY GIFT COMMITMENT – JAN 6000, JULY 5000, DEC 2500, AND 10,000 TOTALING \$23,500.00	\$23,500.00	
FOOD TO GO MARKET	\$1,675.06	
RECEPTION	\$299.68	
SUPPLIES, MICS. OTHER FEES	\$1,158.15	
TEA TIME	<u>\$107.15</u>	
TOTAL EXPENSES		<u>\$26,740.04</u>
CLOSING BALANCE FOR THE PERIOD ENDED DECEMBER 31, 2023		<u>\$5,367.80</u>
BANK BALANCE ENDING DECEMBER 31, 2023		<u>\$5,367.80</u>

COMPLETED JAN 22, 2024 BY SHARON SAINT, UCW TREASURER

Sharon

LEADERSHIP MENTORSHIP GROWTH



AT A GLANCE

- Revise Anti-Racism Statement.
- SWOT Analysis of Working Constitution.
- Recommend updated working constitution document.

STATEMENT AND ACTION PLAN ON ANTI-RACISM:

***Our church** is a nurturing faith community where diversity and inclusion are welcomed and celebrated in our worship and work in Barrie, and the world. Collier stands with and supports all racialized peoples and communities; together, we say that racism and discrimination will not be tolerated. We will engage in actions that dismantle the system of racism, as all people are created in the image of God.*

Racism is how systems, policies, actions, and attitudes create inequitable opportunities and outcomes for people based on race. Racism is more than just prejudice in thought or action. It occurs when this prejudice – whether individual or institutional – is accompanied by the power to discriminate against, oppress or limit the rights of others.

Our Values are grounded in “Community, Love, Transformation, Inclusion, and Hope”:

- We are a creative community of care and compassion.
- We honour and will celebrate unique identities of race, culture, and ethnicity.
- We are a space of belonging and will work hard to create a safe space for all people.
- We will treat everyone with respect, as we connect with honesty and openness, building genuine relationships.
- We value the lived experiences of people who identify as racialized.
- We will journey to become a healthy, intercultural community where all gifts are shared, encouraged, and nurtured, and shortcomings are given the benefit of the doubt.

STATEMENT AND ACTION PLAN ON ANTI-RACISM:

Our Outlook and Actions are deliberate in building Connection and Community:

- We desire to be a space that listens with an openness to understand, and to be transformed by the lived experiences of racialized people through awareness and education.
- We will be proactive and curious, actively challenging the injustice of racism, through the spiritual lens of advocacy.
- We are committed to an equitable co-creation, in partnership [mutually sharing] with racialized people, through worship, employment, and volunteerism.
- We believe that all racialized groups should be able to enjoy a community free from judgement (e.g. microaggression), and violence through equality and opportunity of involvement that bring healing and hope.
- As a living declaration, this statement and action plan is a blueprint for our Collier Street United Church community. Therefore, we will act with accountability in the work of ongoing change, and new learnings, as we “let go” of old learnings through governance and programs.
- We will actively seek to be anti-racist partners, by purposefully working for justice and peace.

We love, see, and respect each other!



RACISM.

IT STOPS

WITH **ME**

June 2023

TIME , TREASURE & TALENT

FINANCE TASK FORCE

WE CELEBRATE:

- The amazing response from the congregation to the Special Appeal made in October, boosting revenues to 9% over budget.
- Total giving was up by 5%, and the Net Loss was 7% below the budget, thanks to the kindness of the congregation.
- The full return of renters to the building, which supplements our income and utilizes our biggest asset—the building.
- The repayment of the CEBA loan, while grateful for the grant portion that was received

WE LOOK FORWARD:

- To re-imagining the stewardship of our resources which includes our building and our revenues.
- To planning for 2024 a lower net loss than in 2023 while seeking to meet our usual expenses.
- Researching potential grants to support the work of our congregation and investments in maintaining our building.
- Supporting the administration of the Community Breakfast Program Coalition grant.

Laurie

SOCIAL ACTION TASK FORCE

WE CELEBRATE:

- A very successful Ukrainian Community Fundraiser starring Dariia, a guest organist from the Ukraine.



- Breakfast-to-go served weekly to our unhoused and food insecure community.
- Two Collier's Table meals prepared and served.
- Over four hundred dinner meals prepared and delivered to Busby.
- Food Pantry stocked regularly with sustenance for our neighbours.

WE LOOK FORWARD:

- Serving our unhoused and food insecure community even more nutritious meals with gratitude for the grant from the city of Barrie and County of Simcoe.
- Expanding our membership to include more congregation and community voices.

Robin

LOCAL MISSION AND SERVICE

The Local Mission continues to meet the changing needs of our City, Barrie. We give 50% of local missions to racialized groups as a commitment to our Anti-Racism Policy. This year, \$6,816 was shared as follows:

- Youth Haven
- Barrie Native Friendship Centre.
- David Busby Centre
- Salvation Army
- Uplift Black
- Georgian College

UCC MISSION AND SERVICE

Collier gave to the UCC Mission and Service as usual. M&S supports 12 ecumenical organizations and 94 funded global partners in 22 countries, as well as dozens of ministries within the United Church and across Canada.

2022 = \$ 5,084.00

2023= \$3,319.00



COLLIER STREET UNITED CHURCH

FINANCIAL STATEMENTS

DECEMBER 31, 2022
(Unaudited)



Independent Practitioner's Review Engagement Report

To the Board of Directors:
Collier Street United Church

We have reviewed the accompanying financial statements of Collier Street United Church that comprise the statement of financial position as at December 31, 2022, and the statements of operations, changes in fund balances and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Practitioner's Responsibility

Our responsibility is to express a conclusion on the accompanying financial statements based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of financial statements in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on these financial statements.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the financial statements do not present fairly, in all material respects, the financial position of Collier Street United Church as at December 31, 2022, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

MORRISON CPA
Professional Corporation

Innisfil, Ontario
October 11, 2023

MORRISON CPA Professional Corporation
Authorized to practice public accounting by the
Chartered Professional Accountants of Ontario

COLLIER STREET UNITED CHURCH

Statement of Financial Position

(Unaudited)

As at December 31

2022

2021

ASSETS

Current

Cash	\$ 70,086	\$ 71,019
Accounts receivable	26,132	300
Prepaid expenses	-	2,627
Government remittances receivable	<u>15,182</u>	<u>18,098</u>
	<u>111,400</u>	<u>92,044</u>

Other assets

Investments (note 2)	553,948	563,878
Capital assets (note 3)	<u>293,226</u>	<u>245,394</u>
	<u>847,174</u>	<u>809,272</u>
	<u>\$ 958,574</u>	<u>\$ 901,316</u>

LIABILITIES

Current

Accounts payable and accrued liabilities	\$ 84,156	\$ 19,309
--	-----------	-----------

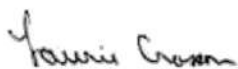
Long Term

Credit facilities (note 4)	<u>132,548</u>	<u>58,000</u>
	<u>216,704</u>	<u>77,309</u>

FUND BALANCES

General Fund	430,826	500,116
Capital Fund	291,656	305,138
Missions Fund	19,388	18,753
Benevolent Fund	-	-
UCC Missions Fund	<u>-</u>	<u>-</u>
	<u>741,870</u>	<u>824,007</u>
	<u>\$ 958,574</u>	<u>\$ 901,316</u>

On behalf of the Board

Members 

Members 

The accompanying accounting policies and notes are an integral part of these financial statements

COLLIER STREET UNITED CHURCH

Statement of Operations

(Unaudited)

For the year ended December 31

2022

2021

REVENUES

Rental of facilities	\$ 35,810	\$ 7,696
Investment income	76,672	43,345
Unrestricted contributions	189,837	203,331
Fundraising	50,710	34,869
Cost recoveries	14,127	4,945
Grants and subsidies	12,940	59,913
Other givings	<u>9,998</u>	<u>417</u>
	<u>390,094</u>	<u>354,516</u>

EXPENDITURES

Office and general	12,281	12,656
Administration	35,687	37,432
Music	5,575	4,050
Ancillary	32,686	14,134
Worship	8,196	1,951
Property	130,454	98,895
Ministry and personnel	<u>233,458</u>	<u>223,550</u>
	<u>458,337</u>	<u>392,668</u>

EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES BEFORE RESTRICTED FUNDS

(68,243) (38,152)

EXCESS OF RESTRICTED FUND REVENUES OVER EXPENDITURES

Capital Fund, Schedule 2	13,482	2,190
Missions Fund, Schedule 3	(635)	-
Benevolent Fund, Schedule 1	472	140
UCC Missions Fund, Schedule 4	<u>575</u>	<u>-</u>
	<u>13,894</u>	<u>2,330</u>

DEFICIENCY OF REVENUES OVER EXPENDITURES

\$ (82,137) \$ (40,482)

The accompanying accounting policies and notes are an integral part of these financial statements

COLLIER STREET UNITED CHURCH

Statement of Changes in Fund Balances

(Unaudited)

For the year ended December 31, 2022

	General Fund	Capital Fund	Missions Fund	Benevolent Fund	UCC Missions Fund	Total 2022	Total 2021
BALANCE, BEGINNING OF YEAR	\$ 500,116	\$ 305,138	\$ 18,753	\$ -	\$ -	\$ 824,007	\$ 864,489
(Deficiency) excess of revenues over expenditures	(68,243)	(13,482)	635	(472)	(575)	(82,137)	(40,482)
Interfund transfers	(1,047)	-	-	472	575	-	-
BALANCE, END OF YEAR	<u>\$ 430,826</u>	<u>\$ 291,656</u>	<u>\$ 19,388</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 741,870</u>	<u>\$ 824,007</u>

COLLIER STREET UNITED CHURCH

Statement of Cash Flows

(Unaudited)

For the year ended December 31

	2022	2021
OPERATING ACTIVITIES		
Deficiency of revenues over expenditures	\$ (82,137)	\$ (40,482)
Adjustment for Amortization	<u>25,429</u>	<u>23,464</u>
	(56,708)	(17,018)
Change in non-cash working capital items		
Accounts receivable	(25,832)	(300)
Prepaid expenses	2,627	(2,627)
Government remittances receivable	2,916	(8,787)
Accounts payable and accrued liabilities	<u>64,849</u>	<u>5,218</u>
	<u>(12,148)</u>	<u>(23,514)</u>
INVESTING ACTIVITIES		
Decrease (increase) in investments	9,928	(10,718)
Purchase of capital assets	<u>(73,261)</u>	<u>(71,956)</u>
	<u>(63,333)</u>	<u>(82,674)</u>
FINANCING ACTIVITY		
Increase in CEBA/LOC	<u>74,548</u>	<u>28,000</u>
NET DECREASE IN CASH	(933)	(78,188)
CASH, BEGINNING OF YEAR	<u>71,019</u>	<u>149,207</u>
CASH, END OF YEAR	<u>\$ 70,086</u>	<u>\$ 71,019</u>

The accompanying accounting policies and notes are an integral part of these financial statements

COLLIER STREET UNITED CHURCH

Notes to the Financial Statements

(Unaudited)

For the year ended December 31, 2022

Nature of operations

Collier Street United Church is an unincorporated registered charity under the Income Tax Act for Canada, and is exempt from income tax. The purpose of the organization is to provide faith formation and Christian education activities for children and adults, to hold worship services, to support local and global communities, to provide a facility for community groups, to provide benevolent help to individuals and families, and to provide pastoral care and activities.

1. Significant accounting policies

The organization applies the Canadian accounting standards for not-for-profit organizations.

Capital assets

Capital assets are recorded at cost. The organization provides for amortization using the straight-line method at rates designed to amortize the cost of the capital assets over their estimated useful lives. The annual amortization rates are as follows:

Building	40 years
Furniture and fixtures	5 years
Computer equipment	3-5 years
Machinery and equipment	5 years
Signs	25 years

Contributed materials and services

Contributions of materials are recognized in the financial statements at fair value at the date of contribution, but only when a fair value can be reasonably estimated and when the materials and services are used in the normal course of operations, and would otherwise have been purchased.

Contributions of services are not recognized in the financial statements due to the difficulty in determining fair value.

Financial instruments

The organization initially measures its financial assets and liabilities at fair value. The organization subsequently measures all its financial assets and financial liabilities at amortized cost. Financial assets measured at amortized cost include cash, and accounts receivable. Financial liabilities measured at amortized cost include accounts payable, and long term debt.

Fund accounting restricted

In order to ensure observance of the limitations and restrictions placed on the use of resources available to the organization, the accounts of the organization are maintained in accordance with the principles of fund accounting. Accordingly, resources are classified for accounting and reporting purposes into funds. These funds are held in accordance with the objectives specified by the donors or in accordance with directives issued by the Board. For financial reporting purposes, the accounts have been classified into the following funds:

Government assistance

Government and other grants related to capital assets are accounted for as reductions in the directly related capital asset. Operating grants are accounted for in revenue.

Investments

The organization follows the cost method of accounting for its investments, written down for any permanent impairment in value.

		Schedule 1	
COLLIER STREET UNITED CHURCH			
Schedule of Benevolent Fund			
(Unaudited)			
For the year ended December 31		2022	2021
REVENUE			
Benevolent contributions		\$ 760	\$ 260
EXPENDITURES			

		Schedule 2	
COLLIER STREET UNITED CHURCH			
Schedule of Capital Fund			
(Unaudited)			
For the year ended December 31		2022	2021
REVENUE			
Capital contributions		<u>\$ 12,240</u>	<u>\$ 24,205</u>
EXPENDITURES			
Amortization		25,429	23,464
Bank charges and interest		21	20
Capital repairs and maintenance		<u>272</u>	<u>2,911</u>
		<u>25,722</u>	<u>26,395</u>
DEFICIENCY OF REVENUES OVER EXPENDITURES		<u>\$ (13,482)</u>	<u>\$ (2,190)</u>

		Schedule 3	
COLLIER STREET UNITED CHURCH			
Schedule of Missions Fund			
(Unaudited)			
For the year ended December 31		2022	2021
REVENUE			
Restricted missions contributions		\$ 7,421	\$ 7,813
EXPENDITURES			
Missions expenses		<u>6,786</u>	<u>7,813</u>
EXCESS OF REVENUES OVER EXPENDITURES		<u>\$ 635</u>	<u>\$ -</u>

		Schedule 4	
COLLIER STREET UNITED CHURCH			
Schedule of UCC Missions Fund			
(Unaudited)			
For the year ended December 31		2022	2021
REVENUE			
UCC missions contributions		\$ 6,699	\$ 4,924
EXPENDITURES			
UCC missions expenses		<u>7,274</u>	<u>4,924</u>
DEFICIENCY OF REVENUES OVER EXPENDITURES		<u>\$ (575)</u>	<u>\$ -</u>

COLLIER STREET UNITED CHURCH

Notes to the Financial Statements

(Unaudited)

For the year ended December 31, 2022

1. Significant accounting policies, continued

Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the balance sheet date and the reported amounts of revenues and expenses during the year. Actual results could differ from those estimates.

2. Investments

Investments are made up of the following securities:

	2022	2021
Common shares	\$ 199,978	\$ 230,713
Mutual funds	134,391	72,590
Guaranteed investment certificates	71,882	81,743
Foreign securities	<u>147,697</u>	<u>178,992</u>
	<u>\$ 553,948</u>	<u>\$ 564,038</u>

3. Capital assets

	Cost	Accumulated amortization	2022 Net book value	2021 Net book value
Building	\$ 273,634	\$ 19,348	\$ 254,286	\$ 187,866
Furniture and fixtures	7,306	5,595	1,711	3,173
Computer equipment	8,732	7,671	1,061	3,611
Machinery and equipment	72,882	56,808	16,074	30,650
Signs	<u>20,094</u>	<u>-</u>	<u>20,094</u>	<u>20,094</u>
	<u>\$ 382,648</u>	<u>\$ 89,422</u>	<u>\$ 293,226</u>	<u>\$ 245,394</u>

4. Credit facilities

	2022	2021
Canada Emergency Business Account (CEBA) loan paid to support businesses through the COVID-19 pandemic. Loan is interest free and contains a forgiveness clause of \$20,000 if paid in full by December 31, 2023, matures December 2025. Forgivable portion has been recognized in income in the period they were received since no conditions indicate the inability to repay by the due date.	\$ 40,000	\$ 40,000
RBC Line of credit, no repayment terms, bearing interest at RBC Prime. Secured by investment accounts held by RBC.	<u>92,548</u>	<u>18,000</u>
	<u>\$ 132,548</u>	<u>\$ 58,000</u>

5. Financial instruments

Transactions in financial instruments may result in an entity assuming or transferring to another party one or more of the financial risks described below. The required disclosures provide information that assists users of financial statements in assessing the extent of risk related to financial instruments.

(a) Liquidity risk

Liquidity risk is the risk that the organization cannot repay its obligations when they become due to its creditors. The organization reduces its exposure to liquidity risk by ensuring that it documents when authorized payments become due.

(b) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. <Disclose company's exposure to risk>

OPERATING FINANCIALS

REVENUE	2023 Actual	2023 Budget	2024 Budget
Worship, Connecting & Community			
REGULAR GIVINGS			
50.09 - PAR	\$ 58,833.44	\$ 63,000.00	\$ 60,000.00
50.10 - Envelope & Online	\$ 132,897.86	\$ 120,000.00	\$ 120,000.00
Special Appeal			\$ 20,000.00
50.15 - Open Plate	\$ 3,347.12	\$ 2,500.00	\$ 4,500.00
Total 50 – Regular Givings	\$ 195,078.42	\$ 185,500.00	\$ 204,500.00
MISSION GIVINGS			
51.10 - Collier Mission Fund	\$ 6,816.00	\$ 7,500.00	\$ 6,600.00
51.20 - UCC Mission & Service	\$ 3,319.00	\$ 4,700.00	\$ 3,200.00
90.35 - Benevolent Fund - Donations	\$ 245.00	\$ 1,000.00	\$ 1,000.00
Total 51 – Mission Givings	\$ 10,380.00	\$ 13,200.00	\$ 10,800.00
OTHER GIVINGS			
56.17 – Stained Glass Books	\$ 20.00		
50.16 - Canada Helps Donation	\$ 460.00		\$ -
52.29 - Envelope Recovery	\$ 90.00		\$ -
Total 52 – Other Givings	\$ 570.00		\$ -
Time, Treasure & Talents			
FUNDRAISING			
53.02 – Memorial Tree	\$ 450.00		
90.47/52.23 - Silent Auction	\$ 8076.66	\$ 10,000.00	\$ 10,000.00
53.15 - Church Dinners/Lenten Lunches	\$ 12,616.40	\$ 13,000.00	\$ 13,000.00
53.03 - UCW Fundraiser	\$ -	\$ 3,000.00	\$ -
53.52 - Fundscrip Commission	\$ 131.30	\$ 130.00	\$ 130.00
53.35 - Social Action Task Force/Breakfast	\$ 19,321.80	\$ 12,850.00	\$ 15,000.00
Total - Fundraising	\$ 40,596.16	\$ 38,980.00	\$ 38,130.00
OTHER RECEIPTS			
54.12 - UCW Contribution	See balance sheet	\$ 10,000.00	\$ 10,000.00
54.50 - Rental of Facilities	\$ 68,923.58	\$ 55,000.00	\$ 80,000.00
55.52 - Maintenance Property Recovery	\$ 3,052.17	\$ 2,530.00	\$ 3,000.00
55.96 - Wage Recovery	\$ 2,592.75	\$ -	\$ -
55.92 – M&P Custodial Wages (Recovery)	\$ 1,990.50		
55.25 - Interest Income from Investments	\$ 18,734.06	\$ 13,000.00	\$ 18,000.00
55.10 - Office Recovery	\$ 765.00	\$ -	\$ -
55.97 - Summer Student Wages Recovery	\$ 6,473.30	\$ 3,000.00	\$ 4,700.00
55.00 - Cost Recoveries Funds - Other	\$ 2,582.87	\$ -	\$ 20,000.00

OPERATING FINANCIALS

REVENUE	2023 Actual	2023 Budget	2024 Budget
Total – Other Receipts	\$ 105,114.23	\$ 83,530.00	\$ 135,700.00
TOTAL REVENUE	\$ 351,738.81	\$ 321,210.00	\$ 389,130.00
	2023 Actual	2023 Budget	2024 Budget
EXPENSES			
Worship, Connecting & Community			
WORSHIP			
61.10 - Sanctuary Supplies	\$ 338.96	\$ 400.00	\$ 400.00
61.12 - Worship & Communion Supplies	\$ 1,374.84	\$ 500.00	\$ 1,000.00
61.15 - A/V Technical Support Ministry	\$ 1,625.55	\$ 2,000.00	\$ 250.00
63.36 - Offering Envelopes	\$ 337.65	\$ 300.00	\$ 275.00
61 – Worship – Copyrights/Other		\$ 707.00	\$ 707.00
61.18 - Honoraria (Pulpit Supply)	\$ 592.50	\$ 1,706.00	\$ 1,839.00
Total 61 - Worship	\$ 4,269.50	\$ 5,613.00	\$ 4,471.00
MUSIC			
74.24 - Piano/Organ Maintenance	\$ 2,763.05	\$ 1,547.00	\$ 2,300.00
74.25 - Music (Adult & Youth Choir)	\$ -	\$ 258.00	\$ 300.00
74.28 - Honoraria-Musician Replacements (4)	\$ 1,200.00	\$ 700.00	\$ 6,000.00
74 – Music - Other	\$ 232.00		
74.28 - Honoraria-Guest Musicians (8)	\$ 120.00	\$ 900.00	\$ 525.00
Total - Music	\$ 4,315.05	\$ 3,404.00	\$ 9,125.00
COMMUNITY			
73.24 – Website Storage	\$ -	\$ 47.00	\$ -
94.35 - Benevolent Fund - Expenses	\$ 393.90	\$ 1,000.00	\$ 1,000.00
64.10 - Collier Mission Fund	\$ 6,816.00	\$ 7,500.00	\$ 6,600.00
64.20 - UCC Mission & Service	\$ 3,319.00	\$ 4,700.00	\$ 3,200.00
UCW Fundraiser	\$ -	\$ 3,000.00	
Total - Community	\$ 10,528.90	\$ 16,247.00	\$ 10,800.00
Time, Treasure & Talents			
PROPERTY			
69.10 - Insurance	\$ 27,930.17	\$ 23,250.00	\$ 26,070.12
69.17 - Water Costs	\$ 9,740.20	\$ 5,500.00	\$ 9,500.00
69.15 - Utilities (Electricity)	\$ 27,069.11	\$ 20,000.00	\$ 27,000.00
69.20 - Gas	\$ 14,198.51	\$ 14,000.00	\$ 14,000.00
69.40 - Maintenance - Property	\$ 38,539.45	\$ 32,992.00	\$ 38,000.00
Total 69 - Property	\$ 117,477.44	\$ 95,742.00	\$ 114,570.12
FUNDRAISING EXPENSES			
Memorial Tree	\$ 102.00		
75.01 - Church Dinners	\$ 1,979.65	\$ 4,600.00	\$ 2,000.00
75.02 - Social Action Task Force	\$ 12,071.15	\$ 12,850.00	\$ 15,000.00

OPERATING FINANCIALS

REVENUE	2023 Actual	2023 Budget	2024 Budget
CHURCH OFFICE			
	2023 Actual	2023 Budget	2024 Budget
62.10 - Office Supplies	\$ 4929.72	\$ 3,500.00	\$ 5,100.00
62.15 - Photocopier	\$ 766.44	\$ 1,500.00	\$ 250.00
62.20 - Postage	\$ 185.94	\$ 250.00	\$ 250.00
62.45 - Computer Maintenance/Replacement	\$ 1,136.85	\$ 1,031.00	\$ 1,100.00
62.50 - Telephone & Internet	\$ 2,989.10	\$ 2,850.00	\$ 3,000.00
Total 62 - Church Office	\$ 10,008.05	\$ 9,131.00	\$ 9,700.00
ADMINISTRATION			
94.96 - Loan Interest - LOC	\$ 7097.55	\$ -	\$ 6,500.00
63.47 - Canada Helps Fee	\$ 15.13	\$ 52.00	\$ 53.00
63.46 - Moneris Fees	\$ 554.08	\$ 500.00	\$ 500.00
63.35 - Bank Charges	\$ 1,243.46	\$ 7,800.00	\$ 1,300.00
63.37 - Legal & Audit (CA re: Financial Review)	\$ 5,300.00	\$ 5,300.00	\$ 5,300.00
63.44 - UCC/Region Assessment	\$ 14,164.00	\$ 14,164.00	\$ 13,485.00
Total 63 - Administration	\$ 28,374.22	\$ 27,816.00	\$ 27,138.00
Leadership, Mentorship & Growth			
Ministry & Personnel			
82.05 - Salaries	\$ 198,470.87	\$ 189,034.00	\$ 184,865.00
82.37 - Staff Training	\$ 278.84	\$ -	\$ 1,600.00
82.38 - Continuing Education	\$ 1,417.70	\$ 1,543.00	\$ 1,600.00
82.20 - Summer Job Grant		\$ 3,066.00	\$ 4,700.00
82.35 - Ministers Travel Allowance	\$ 1,385.16	\$ 1,400.00	\$ 1,500.00
Employee Benefits			
82.85 - U.C. Pension & Benefits	\$ 49,087.96	\$ 44,000.00	\$ 45,000.00
82.75 - Payroll Expenses	\$ 1,552.52	\$ 2,500.00	\$ 2,500.00
63.30 - ADP Service Charge	\$ 505.34	\$ 358.00	\$ 425.00
82.50 - Workers Compensation	\$ 858.20	\$ 613.00	\$ 620.00
82.51 - Accessibility Allowance	\$ 1,399.97	\$ 1,500.00	\$ 1,500.00
	2023 Actual	2023 Budget	2024 Budget
Total Leadership, Mentorship & Growth	\$ 254,956.56	\$ 244,014.00	\$ 242,710.00
Total Expenses	\$ 443,709.16	\$ 419,417.00	\$ 435,514.12
Net Income or (Loss)	\$ (92,343.71)	\$ (98,207.00)	\$ (46,384.12)

Collier St. United Church
Balance Sheet
As of December 31, 2023

11:59 AM
26/02/24
Accrual Basis

	Dec 31, 23
ASSETS	
Current Assets	
Chequing/Savings	
10 · Banks	
10.16 · RBC 100-141-1	228,596.61
10.11 · RBC 101-264-0	-4,219.28
10.34 · Petty Cash	116.45
Total 10 · Banks	224,493.78
Total Chequing/Savings	224,493.78
Accounts Receivable	
1200 · Accounts Receivable	25,000.00
1210 · GST/HST Rebate Receivable	5,049.51
Total Accounts Receivable	30,049.51
Other Current Assets	
12.30 · Accrued Interest	1,131.83
18 · Scotiabank UCW	
18.20 · UCW Investment 0612	
10.38 · Cash	143.09
18.20 · UCW Investment 0612 - Other	32,522.52
Total 18.20 · UCW Investment 0612	32,665.61
18.00 · UCW - Trust 3521	5,367.80
Total 18 · Scotiabank UCW	38,033.41
17.02 · RBC Investments	
37.00 · Unrealized Gain / Loss	-22,282.25
17.05 · RBC-541-28941-1-4	60,549.00
20.10 · RBC LOC 541-27612-2-2	-84,500.00
17.04 · RBC-541-20594-2-9	31,310.55
17.00 · RBC-376-67470-2-0	129,910.87
17.01 · RBC 376-67473-2-7	228,348.95
Total 17.02 · RBC Investments	343,337.12
Total Other Current Assets	382,502.36
Total Current Assets	637,045.65
Fixed Assets	
19.25 · Building Improvements	
19.20 · Capitalizations	
19.12 · Accum. Amort - Equipment	-5,594.71
19.15 · Electric Sign	
19.16 · Accum.Depn-Sign	-1,607.54
19.15 · Electric Sign - Other	20,094.14
Total 19.15 · Electric Sign	18,486.60
19.21 · Accum. Amort - Capitalizations	-19,347.49
19.20 · Capitalizations - Other	273,633.56
Total 19.20 · Capitalizations	267,177.96
19.01 · Hall Stage Drapes	7,306.08
Total 19.25 · Building Improvements	274,484.04
19 · Computers & Equipment	
19.13 · Accum. Amort - Computers	-6,063.89
19 · Computers & Equipment - Other	12,800.57
Total 19 · Computers & Equipment	6,736.68

Collier St. United Church
Balance Sheet
As of December 31, 2023

11:59 AM
26/02/24
Accrual Basis

	<u>Dec 31, 23</u>
19.04 · A/V Equipment	
19.08 · Accum. Amort - AV Equipment	-56,807.91
19.05 · A/V Equipment in Sanctuary	72,881.54
	<hr/>
Total 19.04 · A/V Equipment	16,073.63
	<hr/>
Total Fixed Assets	297,294.35
	<hr/>
TOTAL ASSETS	934,340.00
	<hr/>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
2000 · Accounts Payable	14,871.03
	<hr/>
Total Accounts Payable	14,871.03
	<hr/>
Other Current Liabilities	
31 · Other Current Liab	
Busby Centre Breakfast Program	200,000.00
25500 · GST/HST Payable	-53.61
20.00 · Accrued Liabilities	5,300.00
	<hr/>
Total 31 · Other Current Liab	205,246.39
	<hr/>
Total Other Current Liabilities	205,246.39
	<hr/>
Total Current Liabilities	220,117.42
	<hr/>
Long Term Liabilities	
2200 · CEBA Loan	40,000.00
	<hr/>
Total Long Term Liabilities	40,000.00
	<hr/>
Total Liabilities	260,117.42
	<hr/>
Equity	
39.65 · Restricted - UCC Missions Fund	80.00
39.70 · Endowment	50,000.00
39.00 · Retained Earnings	-81,626.06
39.30 · Unrestricted General Fund	444,072.89
39.40 · Restricted - Benevolent Fund	823.00
39.50 · Restricted - Missions Fund	18,676.00
39.61 · Restricted - Capital Fund	310,658.00
Net Income	-68,461.25
	<hr/>
Total Equity	674,222.58
	<hr/>
TOTAL LIABILITIES & EQUITY	934,340.00
	<hr/>

TRUSTEES

WE CELEBRATE & LOOK FORWARD

- Re-Imagining Project – The Board of Trustees is excited about this opportunity to better steward the Collier Street United Church building. Therefore, the Trustees have paid Trinity Centres Foundation \$20,453.00 for this project. \$17,193.00 has come from the Heritage account, with the remainder being provided by private donations. We look forward to our decision phase and congregational meeting on January 28, 2024. The Trustees remain committed to supporting this re-imagining work.
- Line of Credit – The line of credit at year-end is \$85,095.43. In March, we paid down \$25,000.00 from Trustees resources. \$25,000.00 was added to the Margin Loan in April to cover o/d and payroll. We are making payments of \$1,000.00 per month plus interest @ Prime +1.25% (8.45%). The investments remain healthy in maintaining the line of credit.
- Grant – The City of Barrie gave \$25,000 towards replacing the Elevator. This amount was placed in the Trustee's account.
- Transactions - \$46,120.00 was drawn from Heritage in January 2023 for the final payment for the elevator replacement. \$3,715.41 was transferred from Steward's Account on Jul 11/23 re Elevator One Annual Renewal Fee. \$40,000.00 was taken from the Steward's account to cover operating expenses for September and October. The Trustees are holding \$20,000 for upcoming operating expenses and final repayment of the CEBA Loan, which will be repaid in early 2024.
- The Market - The markets have been very volatile this year, and while there were some losses earlier in the year, the accounts have increased in value in the last couple of months. RBC will provide a summary of our investments at the AGM in 2024.
- Grateful – Thanks to all our financial partners for helping with our investments and records for this AGM. Special thanks to our Trustees, Hewitt H (Chair), John H, Donna M, Gary M and Marg V (Secretary/Treasurer), for your ongoing oversight of the resources of CSUC. We look forward to new Trustees in 2024 who will play a key role in our re-imagining project.

Marg



Our Investments To Date:

Accounts	Mar 31, 2023	OCT 31/2023	Dec 29, 2023
Steward's Acct 376-6747327	\$325,480.58	\$266,018.75	\$295,709.91
Heritage Acct #1 376-6747020	\$182,181.47	\$163,847.60	\$177,307.16
Heritage Acct # 2 541-2059429 (Re Ceba Ln)	\$30,467.88	\$31,190.79	\$31,311.34
Margin Loan 541-2761222	(\$65,500.00)	(\$86,500.00)	(\$85,095.43)
CEBA Loan (Due January 18, 2024)	(\$40,000.00)	(\$40,000.00)	(\$40,000.00)
Total	\$432,629.93	\$334,557.14	\$379,232.98
UCW 541-2894114	\$59,874.95	\$57,109.90	\$60,851.22
Trustee's Acct. #1001411	\$6,236.40 <i>(Holds \$4,463.04 Social Action Funds, +\$832.69 Trustee Funds) \$940.67 available</i>	\$35,616.73 <i>(Holds \$3072.29 Social Action Funds, \$1582.00 Trinity Ctr Fnds. \$20,832.69 Trustee Funds) \$ 129.75 available</i>	\$28,663.92 <i>(\$6,792.89 Social Action Fnds / \$3200.00 CSRF Fnds / \$7500.00 Anti Hate Grant /\$8,563.76 loan funds for CEBA /\$2,269.03 Trustee Fnds /\$338.24 available</i>



REIMAGINING BUILDING & PROPERTY



- During 2023, we started walking a journey of Re-Imagining! Our Church Board partnered with Trinity Centres Foundation [TCF] to conduct a “Lifting-the-Lid” process, examining the potential for Re-Imagining our building and property spaces for the benefit of our community.

WE CELEBRATE:

- This journey had us looking beyond our building walls and considering how our spaces could better support community needs while allowing us to continue our Mission and Vision. Examining ourselves and our building led us to having brave conversations about what may be possible. Through the Small Group Discussions, we heard that the Collier family was feeling:
 - Hopeful
 - Sad about the loss of the past
 - Anxious about change
 - Optimistic about the future
 - Curious
 - and BRAVE!

WE LOOK FORWARD:

- We are looking forward to further exploring Re-Imagining, and what a hybrid housing development and community hub could be, in partnership with the City of Barrie and a Developer. There is more work ahead and the congregation will continue to be engaged throughout the exploration phase. So, stay tuned! There are more exciting things to come!
- Thanks to Collier’s Re-Imagining Transition Task Force for the work done during the “Lifting-the-Lid” Phase – Lianne Patterson, Laurie Crosson, Rev. Hewitt Holmes, Sharon Crossley, Sandra Dowds, Katherine Fairbarn-McDonald, Bonnie Jermey, Ian Knox, and Anne Snell.

COLLIER’S JOURNEY:

- 2 Congregational Workshops –
 - Hope & Inspiration with Kendra Fry on April 23/2023, and
 - Congregational Listening with Dave Harder on June 11/2023
- 4 Neighbourhood Listening Sessions held during July and August 2023
- TCF’s “Lifting-the-Lid” Report received November 12/2023, and
- 17 Small Group Discussions held between November 13/2023 and January 25/2024 in preparation for the congregational decision to be made on January 28/2024

Task Force Members

- LIANNE PATTERSON
- LAURIE CROSSON
- REV. HEWITT HOLMES
- SHARON CROSSLEY
- ANNE SNELL
- SANDRA DOWDS
- KATHERINE FAIRBARN-MCDONALD
- IAN KNOX
- TERRY TIZZARD
- BONNIE JERMEY

collierunited@rogers.com



OUR VALUES

.....

CONNECTION

COMMUNITY

CREATIVITY

INCLUSION

LOVE

TRANSFORMATION

HOPE

.....



THE GARDEN TEAM

WE CELEBRATE:

- The Collier Garden Club worked hard to keep the church gardens weeded, watered and pruned this past year. As mentioned in the last Link, our future plan is to maintain the existing gardens by organizing plants so that some gardens don't look cluttered, placing taller plants at the back of the gardens, planting more perennials and annuals, sod the garden next to the church hall doors, fix the front garden so that the soil is not spilling out onto the sidewalk, create a path with stepping stones in the garden with the pantry (Care Garden), plus continue to weed and water.
- Mabel Peyer, Marion Tizzard, Robin Milani, Lynn Dolmage, Donna Martin, Ria Won and Deb Tyler continue to appreciate the support provided by Vickie and Wayne and thanks to the members of the congregation for their comments of encouragement.

WE LOOK FORWARD:

- Please think about joining the Collier Garden Club. We need help, especially in the spring, to apply compost and mulch to all the gardens. Remember, no experience is required. If interested, talk to one of the members. All are welcome!
- Until the spring, stay warm and remember "Where flowers bloom, so does hope"-Lady Bird Johnson.

THE DECORATING TEAM

WE CELEBRATE:

- Many thanks to the following congregation members for beautifully decorating the church for the festive Christmas season. The team also did a phenomenal job taking down the decorations. It's the fastest takedown to date!
- Marion Tizzard, Marnie and Phil Neale, Lynn Dolmage, Robin Milani, Steve Harding, Lianne Patterson, Tom and Bev Stockdale, Bruce Armstrong, Dave Johnston, Ria Won, Anne Snell, Mary Kay Marshall, Deb Tyler, Jeff Williams and Wayne Cameron.
- It's always so much fun!



CHURCH BOARD

We Celebrate

- Community! Collier continues to be a strongly connected, dedicated and caring church family. In February, we welcomed St. Andrew's Presbyterian with open arms when they most needed it. We provided office, meeting, and worship space after their devastating fire. We continue to support each other as the future unfolds, whether known or unknown. I am in awe with how our Collier family and local community members continue to stretch toward and with our downtown community members, demonstrating our reach beyond the church building.
- Creativity! The Collier family continues to stretch creatively. Our Church Board partnered with Trinity Centres Foundation to explore Re-Imagining and what Collier could be for the benefit of our community. With support from the Transition Task Force, we actively engaged in two congregational workshops and neighbourhood exploration. Having received the Re-Imagining report and recommendation, small group discussions are being held ahead of our decision to be made on January 28, 2024. Change is not easy, and this work stretches us to think and look at ourselves and our impact differently. We are looking outward – outside our building walls – and considering how we can best support the broader community with this beautiful building and property entrusted to us, which could serve generations into the future. I am encouraged by the faith, creativity and hope many have expressed and demonstrated, while also discussing our feelings of loss and lament. The future is brighter for us having these brave discussions and God is with us as we navigate this process.
- Commitment! Collier has remained committed:
 - We continue to walk our journey of being actively anti-racist. I am much more aware of bias and privilege and strive to make situations and systems equal. Anti-racism work is not easy work, and I am proud that we continue our strong commitment in this area.
 - Collier's support to our extended community is tangible through our serving Breakfast-to-Go on Wednesdays, providing space to other churches and Ryan's Hope to serve BTG during the summer the other six days per week, providing further support to the BTG program by administering the Simcoe County Grant and stocking the Food Pantry. Our Re-Imagining has us thinking of how we can use our building, an incredible asset, to best support the broader community in the longer term.

We Look Forward

- **With focus!** The Church Board continues to guide Collier's strategic life and work, focusing on the greater good and what is best for the community. We will continue to explore and support the Re-Imagining process, acting on the congregation's decision.
- **With faith!** God continues to walk with us as we travel journeys of Re-Imagining, Anti-Racism and Community Outreach, with all its opportunities and challenges.
- **With hope!** Collier has demonstrated our resilience and our caring community spirit. I have no doubt this will continue through 2024 and beyond!


This is the end of my time as your Board Chair, and I wish to thank you for your support. It has been a special time for me, truly an honour and privilege, to serve in this challenging and busy role. With support and teamwork, we created a collaborative and cohesive Church Board, always striving for the best decisions that balance all needs.

I am extremely grateful to Rev. Hewitt Holmes – your wealth of knowledge and depth of care for me and our Collier family has helped me more than you will ever know, Hewitt. Thank you.

Church Board Members – thank you for your dedication, gracious support, and care and love for our community. We are definitely better together, and your input and advice will stay with me. Thank you.

Thank you to our Collier Church Family, for entrusting me with this role. It has been one of the greatest joys of my life to serve our church family and community in this capacity. I am forever grateful. God bless.

Lianne



Church Board Members

Chair- Lianne Patterson

Secretary - Steve Harding

Regional Representative to Shining Waters - Robert Murdock

Worship, Connecting, and Community Team - Anne Snell (Co-Chair Worship) & Sharon Crossley (Co-Chair Connecting)

Leadership, Mentorship, and Growth Team - Donald Carty & Debbie Guyader (Co-Chairs)

Time Treasure and Talents Team - Laurie Crosson & Terry Tizzard (Co-Chairs)

Board of Trustees - Marg Valad

Ministry and Personnel - Sandra Dowds (Co-Chair)

Minister - Hewitt Holmes, The Rev'd

2022 AGM MINUTES

WORSHIP & MEETING

Our Annual General Meeting (AGM) was held in person, with additional members participating online via Zoom. We integrated our Sunday worship service and our Annual General Meeting together for a third year.

The projected PowerPoint worship had elements of gathering, words from the song of faith, music for community building, silence, and candle lighting. The worship was used as a transition for grounding and centring the work of the Church. Music was also used during the time of voting.

The annual meeting was called to order at 10:17 a.m. by our Chair, Lianne Patterson, and a warm welcome was extended to all members, adherents, guests, and partners who helped us carry out our mission.

Our Chair, Lianne Patterson, said, "This is a day of celebration, reflection and looking forward." She thanked Staff, Leaders, Volunteers, and Board members for their hard work and dedication to Collier Street United Church.

The Chair spoke about a book study that she attended titled, "Building God's Beloved Community-Discipleship in the United Church of Canada." This study reminded her that diversity, inclusion, justice, humility, healing and openness are key characteristics of the United Church community.

Chair asked each attendee to consider the Covenant words with deep respect, faith, hope, and love for Collier and each other. The Covenant was read together.

COVENANT

Our congregation covenanted using the words:

"May we act with humility and respect;

May the words we speak show truth and wisdom;

May our thoughts be honest and courageous, and may everything we think, say, and do, show gratitude, and be wrapped in love."

The chair noted that we would use two voting methods for this year's meeting. the Consensus Model for many of our motions and the standard voting process with red and green cards. The Consensus model eliminates winners and losers and focuses on community. The chair spoke about the four stages of Consensus that attendees would need to understand. Chair also spoke to how the online voting would work for Zoom participants in conjunction with the Consensus Model. The congregation did a test consensus motion.

continued on next page →

AGM MINUTES

MOTION TO APPROVE THE AGENDA WAS RECEIVED

Chair called for consensus to approve the Agenda on page 43 in the booklet:

https://collierunited.ca/wp/wp-content/uploads/2023/02/2022-Annual-Report-Final-v.1_compressed.pdf

Motion: Agreed by Consensus that the agenda be approved, dedicated to God and the forward-thinking mission of Collier Street United Church.

MOTION TO ALLOW ALL PRESENT TO PARTICIPATE IN THE AGM DISCUSSION WAS RECEIVED

The chair noted that members are allowed to vote on motions during the meeting; however, through this motion, all present are allowed to participate, ensuring a well-rounded conversation.

Motion: Agree by Consensus that all present have full right to participate in the discussion during this AGM.

MINUTES OF THE 2021 AGM AND CONGREGATIONAL MEETING

Motion: Agreed by Consensus that the minutes of the 2021 Annual Meeting, be accepted as printed, dedicated to God and the forward-thinking mission of Collier Street United Church.

IN MEMORIAM

Rev. Hewitt Holmes reviewed the names of Collier members and adherents we lost in 2022. The complete list was on page 36 of the AGM booklet. Our hearts are full of the memories of these beloved Collier family members, and we hold them and their families in our prayers. We had a moment of silence, and people were invited to stand as they were able.

We had elements of worship.

MOTION TO RECEIVE REPORTS IN BOOKLET

Chair Lianne provided an overview of the 2022 Annual report booklet, touching on all pertinent information in the document. A Big Thank You was mentioned to Rev. Hewitt Holmes and the entire Collier staff and volunteers for putting this 2022 Annual report together. The chair requested a motion to approve the 2022 Annual Report Booklet reports.

AGM MINUTES

Motion: Agree by Consensus that the reports included in the 2022 Annual Report booklet be accepted, dedicated to God and the forward-thinking mission of Collier Street United Church. It was noted that this booklet is a tangible demonstration of the life within our congregation. Thanks again to all who contributed.

REPORT AND UPDATE FROM RBC INVESTMENTS (Hudson Wallace)

Hudson Wallace, of RBC Dominion Securities, provided a comprehensive update of Collier's current investments and with a review of 2022, another year of the pandemic financial market. Hudson said the markets were off to a strong start in 2023 but cautioned that market fluctuations were possible in the coming months. RBC focused Collier's portfolio on quality blue chip stocks. RBC has positioned Collier's portfolio this way as they are forecasting a recession in the coming months of 2023. It was noted that the Board of Trustees Summary Report was on pages 32 and 33 of the AGM booklet.

Lianne thanked Hudson for his update.

MOTION TO APPROVE THE 2022 TRUSTEES' STATEMENTS WAS RECEIVED.

Motion: Agreed by Consensus that the Trustees Statements for December 31, 2022, be accepted, dedicated to God and the forward-thinking mission of Collier Street United Church. It was noted that for motions for the following finances, we will utilize the standard voting process with a mover and a seconder. In-person attendees will use red and green voting cards. Zoom attendees will use the online poll option.

MOTION TO APPROVE THE 2021 REVIEWED FINANCIAL STATEMENTS

Laurie Crosson provided the Morrison CPA update of the financial review conducted on Collier's 2021 financial statements. Morrison CPA's role is to express a conclusion on the information that Collier has presented in these statements. It was noted that nothing came to Morrison's attention that would cause concern. They found Collier's financial statements in order based on Canadian accounting standards for not-for-profit organizations. The full report can be found on pages 16 to 25 of the AGM booklet, with the Reviewer's notes for the Finance Task Force.

Motion: MOVED by Laurie Crosson, SECONDED by Steve Harding, that the Reviewed Financial Statements for the period ending December 31, 2021, be accepted, dedicated to God and the forward-thinking mission of Collier Street United Church.

AGM MINUTES

MOTION TO APPROVE 2022 UNAUDITED FINANCIAL STATEMENTS

Treasurer, Laurie Crosson, provided highlights of the 2022 unaudited Income and Expenses statement. The income statement can be found on pages, 26, to 28 of the AGM booklet. Laurie noted that a good portion of the variance we see on these statements are directly related to the ongoing impact that Covid has had on Collier. Thanks to the congregation for the time, energy, and money put into Collier Street United Church in 2022. Laurie also recognized the UCW and the Silent Auction committee for their tireless efforts this year.

Motion: MOVED by Laurie Crosson, SECONDED by Robert Murdock, that the Unaudited Income Statement for the period ending December 31, 2022 (Income of \$318,070.27 and Expenditures of \$446,926.93 and Balance Sheet of \$824,886.19) be accepted, dedicated to God and the forward-thinking mission of Collier Street United Church. CARRIED

MOTION TO APPOINT MORRISON CPA TO REVIEW FINANCIAL STATEMENTS

A motion to appoint Morrison CPA to review 2022 Financial Statements was received.

Motion: Moved by Laurie Crosson, seconded by Sharon Crossley, that Morrison CPA be approved to conduct a review of the 2022 Financial Statements dedicated to God and the forward-thinking mission of Collier Street United Church. CARRIED

MOTION TO APPROVE 2022 OPERATING BUDGET

Laurie Crosson, provided an overview of the 2023 budget, noting that the finance team put this budget together reflecting the following four (Rs)

1. Realistic: 2023 budget reflects actual expenses and true assessment of income;
2. Re-imagine: the opportunity to use energy and saving techniques;
3. Rethinking: the stewardship of our resources which include our building and our revenues;
4. Repurposing: our physical resources for greater income.

Total Budget revenue is \$321,210.00, Total Expenses is \$419,417.00.

Laurie sent out a big thanks to the UCW for generously committing \$10,000.00 to the 2023 budget. A motion to accept the 2023 Budget was received.

Motion: MOVED by Monica McArthur, SECONDED by Phil Neale, that the Proposed Operating Budget for 2023 be accepted without changes as recommended by the Church Board, dedicated to God and the forward-thinking mission of Collier Street United Church. CARRIED

As part of the budget process and moving forward, Laurie spoke to the future and a meeting that will be held on April 23rd that could help Collier navigate into the coming months/years with a better financial sustainability. We had elements of worship.

continued on next page

AGM MINUTES

MOTION FOR CONGREGATIONAL APPOINTMENTS

Deb Tyler, Co-Chair of the Nominations Team, lead us through the following congregational appointments. Deb took the opportunity to thank the volunteers for their time and effort over the course of the past year.

Board extensions for 1 year appointment, ending at the rise of the AGM in 2024:

GROUP APPOINTMENT

Church Board Members

Sharon Crossley, Laurie Crosson, Sandra Dowds, Steve Harding, Rob Murdock, Anne Snell, Terry Tizzard, Marg Valad

Church Board Chair - Lianne Patterson

Board and Team appointments, ending at the rise of the AGM in 2025:

GROUP APPOINTMENT

Leadership, Mentorship & Growth Co-Chair and Church Board - Debbie Guyader

Ministry & Personnel Team Member - Iona Buisman

Shining Waters Regional Council Representatives - Maureen Attwell-Murdock and Robert Murdock

Worship, Connecting & Community Team Member - Susan Storrington

A motion to approve the congregational appointments was received.

Motion: Agreed by Consensus that the Nominations Team recommendations be accepted, dedicated to God and the forward-thinking mission in support of Collier Street United Church.

Chair Lianne Patterson expressed, a big Thank You, to the Nomination Team for their work this year.

AGM MINUTES

EXPRESSIONS OF THANKS

On behalf of M&P, Sandra Dowds extended sincere appreciation and thanks to all staff who worked tirelessly in carrying out their responsibilities for the benefit of the Collier family during 2022. Any challenges that arose during Hewitt's four-month Sabbatical (September-December 2022) were met with resourcefulness and creative decision-making. A sincere thanks to Rob Murdock, who took on the role of Pastoral Care Director during Hewitt's absence. Thanks to Rev. Hewitt Holmes, who continues to provide outstanding leadership and team building through his faith, creativity, and resourcefulness. The other staff, Vickie, and Wayne were mentioned with expressions of thanks and appreciation.

Sandra also took a moment to recognize the volunteers. If it were not for the hard work and the collective efforts our Church community would not exist.

Closing The Meeting

Lianne, the Chair, thanked everyone for their time, energy, participation, love, and commitment to Collier Street United Church. The Chair expressed how grateful she was for the Collier community and that we had much to celebrate in 2022 and lots more to look forward to in 2023. Therefore, we move into this year with hope, peace, and love, dedicated to God and the forward-thinking mission of Collier. We will make the biggest difference working together because we are all in this together! God is here.

ADJOURNMENT

Motion: Agreed by Consensus to adjourn the 2022 AGM at 12:30 p.m.

We had elements of worship.

Rev Hewitt Holmes led the congregation in Holy Communion and closing prayers.

Lianne

Chair, Lianne Patterson

Steve

Secretary, Steve Harding

SHINING WATERS REGIONAL COUNCIL



Reverend Tina Conlon



Dr. David Leyton-Brown

- This year Shining Waters Region decided to hold it's Annual Regional Meeting on Zoom. We have not yet left the "COVID world."
- It was held on September 19th, 2023 when your Representative(s) were away in Saskatoon, Sask. Apart from the usual administrative decisions, Reverend Tina Conlon was voted as the President-Elect for Region of Shining Waters, beginning in 2024 and will replace the outgoing President, Dr. David Leyton-Brown who has served successfully for several terms and many years.
- The major decision of this Regional Meeting involved the General Council Remit regarding the acceptance of a new autonomous National Indigenous Organization that is solely responsible for the Indigenous ministry, lay persons and communities of faith in Indigenous nations across this country.
- Following a motion to accept this remit, it was successful and Shining Waters stands behind this national decision.
- For more information regarding the annual meeting, please check out the Shining Waters Regional Council website.

WWW.SHININGWATERSREGIONALCOUNCIL.CA/REMIT/



SHINING WATERS
REGIONAL COUNCIL
The United Church of Canada



2023 AGM AGENDA

1. Constitution, Regrets and Courtesies

2. Covenant (We say together):

May we act with humility and respect;
May the words we speak show truth and wisdom;
May our thoughts be honest and courageous; and
May everything we think, say and do,
show gratitude and be wrapped in love.

3. Opening Motions

- Accept Agenda & Allow all present to participate in discussion
- Receipt of Minutes of 2022 AGM & Booklet Reports

4. In Memoriam

5. Receipt of Board of Trustees Investments Report – update from RBC

6. Receipt of Review of 2022 Financial Statements (Morrison CPA Reviewer)

- Receipt of 2023 un-audited financial statements

7. Operational Motions:

- Appoint Morrison CPA to review 2023 financial statements
- Approve 2024 Budget as recommended by Church Board

8. Governance Motion:

- Recommendations for Church Board re Constitution
- Nominations team
 - Church Board / Ministry & Personnel, Board of Trustees, Shining Waters Regional Representatives.

9. Closing Motion:

- Adjourn & transfer business to the Board as approved by the UCC Manual.

10. Encircling Prayer & the Prayer of Jesus

