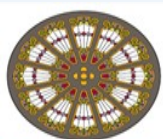




## **2024 ANNUAL GENERAL MEETING**

**FEBRUARY 23, 2025**



**COLLIER**  
—CENTRED—  
*with God • in Barrie • on You*

112 COLLIER STREET, BARRIE, ON L4M 1H3, CANADA

[www.collierunited.ca](http://www.collierunited.ca)

**VERSION 2 AS OF FEBRUARY 20, 2025**

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# VISION



Our dream is to be a community with open hearts, open minds and open will as we become:

stronger through various styles of worship;

deeper through discipleship;

warmer through unconditional welcome, fellowship

richer through radical inclusion;

broader through ministry to all ages and stages of life; and

larger through intentionally inviting others on this journey of faith.



Connection

Community

Creativity

Inclusion

Love

Transformation

Hope



## Ministry and Personnel

### We Celebrate

- ♦ The ministry of Rev. Hewitt Holmes – we appreciate the leadership Hewitt provided; the inspiration shared to help Collier be the face of God's love and justice in Barrie, within the community, and beyond; the insights which helped shape Collier's Anti-Racism Statement and Action Plan; and his care for our congregation and church family. We wish Hewitt well as he embarks on his PhD studies.
- ♦ The continuously amazing dedication and work of our Office Administrator, Vickie McMillan. Vickie is the lynchpin at Collier – always the go-to person, always going above and beyond her role, and always with a smile and a willingness to help, which is even more evident at this time in the absence of a Minister incumbent. Vickie's tenacity contributed to a \$32,000 increase in Collier's 2024 rental revenues over 2023 values! We are truly blessed to have Vickie in this important role and we extend gratitude to her for her exemplary service.
- ♦ The melodic and harmonious work of our Music Director, John Charles. John is always willing to share his musical talents with us and he supports the choir to be the best they can be! John's music enhances our worship services and impacts each of us in a unique and often, spiritual way. We are truly grateful to John for journeying with us at Collier.
- ♦ The great work of our Caretaker, Medard Byaruhanga. Medard is always striving to provide the best service he can to everyone who uses our building. His dedication to excellence is showing in the way our building literally shines!



- ♦ The dependable solid work of our Bookkeeper, Biserka Clark. Biserka is generally at Collier one day per week, but she packs in a lot on that weekly visit. We are grateful for Biserka's expertise, approachable nature and willingness to help.
- ♦ Our former Program Director, Rob Murdock, who is now an ordained Minister serving St. James United Church in Stroud. In the Program Director role at Collier, Rob provided creativity and heart as he created programs to support Seniors, those experiencing bereavement, as well as organizing the monthly men's breakfast, among others. Collier is blessed for having had Rob fulfil this role and everyone at Collier wishes him well on his ministerial journey with St. James!
- ♦ Our former Technology Support Administrator, Jessica Wenzel. Jessica provided tech support for Sunday morning worship as well as supporting Collier's social media posts and creation of large reports, like our Annual Report. We are grateful for Jessica's creativity, warmth, and friendly spirit. Jessica voluntarily left Collier at the end of 2024 and we wish her all the very best in her new endeavours.
- ♦ Our former Custodian, Wayne Cameron, who retired in August 2024. Wayne was at Collier for a number of years in the roles of Caretaker and Custodian. We wish Wayne well in his retirement.

### We Look Forward

- ♦ To our staff continuing to offer their best, while being supported by the congregation, especially as we navigate Collier's Re-Imagining. We are blessed to have staff who are willing to take on new challenges, handling increasing responsibilities, and delivering their services as a cohesive Team. We are grateful for each staff member's commitment.
- ♦ To the selection of a new Minister for Collier who will support Collier's Re-Imagining with creativity and openness; who will support Collier's leadership team and volunteers in a collaborative leadership style; and who will walk and support Collier's church family and our local community with care, understanding and kindness.



## We are Grateful

- ♦ A HUGE thank you is extended to Sandra Dowds, former M&P Co-Chair, who diligently fulfilled the M&P Co-Chair role with care and compassion, as well as respect and integrity in every situation encountered these last number of years. Sandra's openness and perspective on matters were paramount, along with her ability to balance the sensitivity needed for the individuals impacted while ensuring that what is best for our church community was completed. The M&P role is a challenging one and Sandra exceeded the highest bar every time with her passion, compassion and intellect. We are truly grateful for her time serving as M&P Co-Chair.
- ♦ Thanks, are also extended to M&P Team Members Judy Hassard and Tom Stockdale. Thank you for your energy and efforts in carrying out our M&P work. - *Lianne*



## Personnel

**Minister:** Minister of Worship, Congregational Care and Leadership, Rev. Hewitt Holmes – up to December 15, 2024

**Music Director:** John Charles

**Office Administrator:** Vickie McMillan

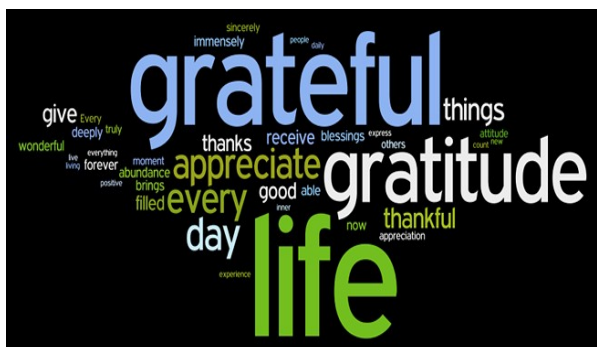
**Bookkeeper:** Biserka Clark

**Caretaker:** Medard Byaruhanga

**Programs Director (to April 30)** Rob Murdock

**Custodian:( retired August 2024)** Wayne Cameron

**Technology Support (to Dec.31)** Jessica Wenzel



## **Worship, Connecting and Community Team**

### **Worship**

In a changing church and a changing world, Collier Street United Church has much to celebrate.

#### **We Celebrate**

- ♦ we celebrated several services with St. Andrew's Presbyterian Church. The reenactment of the Last Supper on Holy Thursday was new for Collier and very meaningful as well as the shared Good Friday Service.
- ♦ In July the two churches shared Sunday services and in August, Collier was invited to go to the Presbyterian services held at Steckley Funeral Home.
- ♦ On Christmas Eve, we shared the service and the church was full. It was very uplifting to hear so many voices celebrating the birth of Jesus.
- ♦ Our church is a community of faith, and we celebrate participation in the services by our members. Scripture readers and ushers contribute to this as well as services conducted by members of the congregation.
- ♦ In April we had a service on the use of music in worship services and it was great to see all the congregants using the musical instruments. Then in June the UCW did a beautiful service celebrating their 60th Anniversary.
- ♦ A special service was held in November to say goodbye to Rev. Hewitt Holmes. It coincided with our anniversary service and was followed by a luncheon in the church hall. We are grateful for the years of service and guidance which Hewitt gave and wish him well as he returns to school to pursue his doctorate.
- ♦ Our worship services since mid-November have revolved around supply ministers. These ministers have different styles and give us the opportunity to examine our faith in new ways
- ♦ Fellowship Hour after church continues to be a big drawing card as do potlucks and luncheons held on special occasions to celebrate. Sharing food and companionship is

an important aspect of Collier and building community.

- ♦ The sanctuary looked so beautiful with its Christmas decorations and does so from Sunday to Sunday as it reflects our church year. It certainly gives us a worship focus.
- ♦ We celebrate YOU – the members of Collier who continue to support the church with your prayers, attendance and contributions. We also celebrate all the volunteers who give their time and talents to serving the community of faith, which is Collier, many of you behind the scenes. This includes ushers, scripture readers, choir members, coffee servers, UCW, our technical team, Board members and various committee members. Without all of you we would not be able to thrive. Recognition also goes to our office and custodial staff. We couldn't do this without them.

#### **We Look Forward**

- ♦ During the next few months, we will continue to have guest ministers to enrich our Sunday services until we find a new minister. Some services will be conducted by guest ministers while others will be presented by members/committees of Collier. The BIG celebration in June will be the 100th Anniversary of the United Church of Canada and we will keep you informed as plans evolve.
- ♦ The Search Committee is meeting regularly and prioritizing the needs of our Collier Community of Faith in its search for a new minister. The job description is now on the Church Hub so candidates can begin to apply. It is a step-by-step process.
- ♦ As we continue to plan for the Reimagining of Collier Street Church and search for a new minister there will certainly be ups and downs. We pray for God's continued guidance as we move forward and examine all the possibilities. "Times they are a changing".

Let us all

**'HAVE FAITH IN UNTRAVELLED ROADS'**

**- Anne**

# Worship, Connecting and Community

## Connecting and Community

### We Celebrate

- ◆ We were able to share 7 ½ years of Ministry with Rev. Hewitt Holmes. His De-Covenanting Service was held November 17, 2024. We wish him God's Blessings as he continues his studies toward a PHD
- ◆ We were happy to welcome 11 New Members to our congregation in 2024, some of which have been Adherents for several years: Margaret Dew; Azam Esmati; Katherine Fairbairn-McDonald; Greg & Joan Gimpoli; Mike & Heather Madigan; Murray Maxwell; Richard Moffatt; George Rogan; Jessica Wenzel.
- ◆ The Baptisms of Hunter Barron; Andrew & Bennett Joliffe; John Wiggins. We also celebrated the adult Baptism of Azam Esmati and the Reaffirmation of Baptismal Vows of Ria Won.
- ◆ We are grateful to meet together to worship both In Person and On Line. We thank Terry Tizzard and Jessica Wenzel and the AV Team for making this possible. We are building connections with our return to in-person Board meetings.

### We Look Forward

- ◆ To Visits with our Collier Families by phone, e-mail or in person. In addition to the 2024 AGM Report there will be 2 Link Newsletters available in 2025. If you wish to receive our Weekly E-Newsletter and Bulletin, please advise the Office and provide your current e-mail address.
- ◆ To the next steps in our Re Imagining process.
- ◆ To a successful Search for our New Minister to help guide us through the next few years.

### We are Grateful

- ◆ To our Visitation Team for their dedication and caring shown to our Church Family. Dorothy Schonewille and Sharon Crossley work together to head the Team which includes Lynn Dolmage; John & Betty Hunter; Robin

Milani; Marnie Neale; Mabel Peyer; Tom & Bev Stockdale; Marg Valad.

With God's Help and Guidance, our strong Community of Faith at CSUC and Prayer we will sail through the many changes ahead.



December 31, 2023	209
Received by transfer	+11
Transfers	- 4
Placed on Historic Roll (16 deaths)	<u>-16</u>
December 31, 2024 Membership	200
Adherents	85

### Baptism:

- \* Azam Esmati
- \* Hunter Barron
- \* Andrew & Bennett Joliffe
- \* John Patrick Wiggins

### Marriages:

- ◇ Alessandro Grillo & Sarah Goodchild
- ◇ Hunter Lang & Brooke-Lynd Devoe
- ◇ Sun Weixu & Yuejiao Wu

- Sharon





## Music

### We celebrate

- ♦ The musicians, both members and guests, who contribute their gift of music to our weekly services,
- ♦ the St Andrew's Presbyterian Choir which joined us around Easter and for Christmas Eve,
- ♦ our weekly commitment of the choir members every Sunday Morning prior to service and a hour after service, 9:15 to 10:15 and 12:00 to 1:00 pm.

### We Look Forward

- ♦ to a continued commitment to providing meaningful musical experiences every Sunday,
- ♦ to welcoming new members and guests to our weekly practices and Sunday Services,
- ♦ to continuing to offer music learning experiences,

### We are Grateful

- ♦ for the support of administration and staff
- ♦ for the encouragement, words of appreciation, and participation of the congregation
- ♦ for the music that we play and sing -- truly a gift from God that fills our soul,

*- Sharon*



## Programs & Pastoral Care Director

From January until April, 2024, I had the opportunity to complete my engagement in Adult Programs and to continue the pastoral relationships I had developed during the past five years of this educational journey.

### We Celebrate

- ♦ the Collier Street United community of faith continues to support their faith, be inclusive and accepting, and deeply dedicated to the continuing mission of this church as the future is re-imagined.
- ♦ the leadership and stewardship of the Rev. Hewitt Holmes during his tenure at Collier Street United and we support his journey into theological and spiritual education.
- ♦ those who have completed their earthly journey and who have been reunited with God. Their dedication and support of all aspects of Collier Street United is graciously appreciated.
- ♦ the opportunities to engage in all of the Senior's Programs: Men's Club, Yoga, Bereavement Support, Social Justice, Senior's Luncheon and Lecture series, and Men's Breakfast Club.

### We Look Forward

- ♦ to the future of Collier Street United under the direction of the Board and Ministry as the changes ahead will require adaptability and foresight.
- ♦ to walking with innovative leadership that will promote continuing ministry and community engagement as a beacon of faith in downtown Barrie.

### We are Grateful

- ♦ to all who are willing to rise to the challenges ahead and be open to positive engagement.
- ♦ for the history and dedication of all on staff, including Ministry, who will steadfastly shepherd the future and keep Collier Street United a place for the faithful.

*- Rev. Robert Murdock (St. James United-Stroud)*



## United Church Women (UCW)

### We Celebrate

- ◆ Once again, the ladies of the Collier Street United Church Women's Groups have come through with flying colours. Not only do they enjoy meeting on a regular basis for support and fellowship, but they put in countless volunteer hours. Besides preparing food and serving at Funeral Receptions, this year, we once again hosted the AGM Luncheon and prepared a lovely going away Luncheon for Hewitt Holmes.
- ◆ Several of the ladies took turns helping to prepare and serve the Sunday Coffee Time and helped clean up after the Senior's Lunches. We have now finalized our involvement with the Senior's Tea Time and had successful Soup and Shortbread Sales in November. Of course, our Purdy's Chocolate Sales at Christmas and Easter were well received by the congregation and we were happy to put smiles on everyone's faces once again.
- ◆ With all of these projects, I am proud to say that the UCW was able to meet our 2024 proposed giving of \$10,000.00 to Collier's General Fund. We also gave \$200.00 to the Social Action Committee for the Special Breakfast held in December. A donation of \$200.00 was given to the Garden Committee to help in their diligent work in keeping the outside gardens looking lovely here at Collier. When a special appeal was made towards the Painting Project at Collier, we answered with a donation of \$1000.00. Another huge project was the purchase of a new Industrial Coffee Machine for the main kitchen. A much used and necessary item for sure!
- ◆ One donation that we continue to make at Collier is a memorial donation whenever a UCW member has passed away. This year, we lost a



total of 6 members, some who were very long time members who weren't able to participate any longer but who had been very involved members over the

years. It is like losing a member of our family and we were honoured to provide Funeral Receptions for several of these ladies as well. We will remember Linda Fisker, Shirley Richards, Lois Turney, Laurella Laver, Annette Bowman & Donna Martin fondly .

- ◆ A couple of Benevolent gifts were offered at Hewitt's request and once again, our United Church Women were able to provide a family with a wonderful presentation of gifts at Christmas time. This is a project that is near and dear to the hearts of our ladies and they are always so generous. This comes from their personal resources and is never questioned.
- ◆ In June of this year, the UCW lead a Worship Service which was very well received. It was certainly a pleasure and a proud moment for us to do this. We incorporated the 99th. Anniversary of the United Church of Canada with UCW recognition as it has flourished and grown within the United Church over the years. The ladies did a wonderful job in researching and putting this service together. Well done!

### We Look Forward

- ◆ In October, Nine of our UCW members attended the Shining Waters Togetherness Day where we were filled with encouragement and optimism as we continue to serve in our various congregations.
- ◆ To serving the needs of our congregation with our time and talents as we are able but strive also to maintain the close knit relationship that we have for each other.
- ◆ Some projects that we are working on at this point are a Chili Luncheon after Church on Sunday, February 9th., an Easter Purdy's Chocolate Campaign in March, another frozen soup sale in March and a possible Spring Sale & Cafe in May.
- ◆ We thank everyone for your continued support. If anyone is interested in joining either of our UCW units, please contact either Mabel Peyer or myself. This is an amazing group of ladies and as they say, the more, the merrier!

- Susan

## UCW CASH POSITION STATEMENT

**FOR THE PERIOD ENDED DECEMBER 31, 2024**

<b>OPENING BALANCE JANUARY 1, 2022</b>		<b>\$5,367.80</b>
<b>INCOME</b>	CUC—TEA TIME, SENIOR LUNCHEONS	\$6,270.00
	GENERAL FUND, MISSION, MEETING DUES	\$283.00
	PURDY'S FUNDRAISER	\$637.32
	RECEPTIONS	\$5,320.00
	SHORTBREAD SALES	\$350.00
	SOUP SALES	\$731.00
	<b>TOTAL INCOME</b>	<b>\$13,591.32</b>
<b>EXPENSES</b>	BANK CHARGES	\$47.40
	CUC-FRESH APPEAL	\$1,000.00
	CUC- SOCIAL ACTION BREAKFAST PROGRAM	\$200.00
	CUC YEARLY COMMITMENT	\$10,000.00
	KITCHEN SUPPLIES, MISC FEES, OTHER FEES	\$1,260.84
	LUNCHEON FOR REV. HOLMES	\$181.97
	MEMORIAL DONATIONS TO CUC	\$300.00
	COFFEE MACHINE	\$996.97
	RECEPTION FOOD	\$679.14
	SOUP SALE EXPENSES	\$284.27
<b>TOTAL EXPENSES</b>		<b>\$14,950.59</b>
<b>CLOSING BANK BALANCE—December 31, 2024</b>		<b>\$4,008.53</b>
<i>PREPARED BY SHARON SAINT, UCW TREASURER</i>		
<b>INVESTMENTS</b>		<b>\$33,217.98</b>

## Time, Treasure and Talents Team

### We Celebrate

#### Finance Task Force (FTF)

- ♦ Total giving was up by 3.5%, and the Net Loss was 40% below the budget, thanks to the keen attention to expenses by the staff and volunteers as well as the generosity of the congregation
- ♦ Welcoming Marilyn Harding to the FTF
- ♦ Reverend Hewitt's guidance on the FTF for the past seven years
- ♦ The increase in rental revenue by 46%, continuing to utilize our building and land asset
- ♦ The administration of the Community Breakfast Program Coalition grant

#### Social Action Task Force (SATF)

- ♦ Our core focus has been wrapped around our most vulnerable in the community. A special thanks to each of the Social Action Task Force members (Mabel Peyer, Robin Milani and Laurie Crosson) and the army of community volunteers who help us out on a weekly basis.
- ♦ Collier and the community of volunteers continued to serve breakfast to the unhoused and food insecure on Wednesdays throughout the year. We offered hot breakfast sandwiches a few times over the summer months. This helped change the menu offering for our guests to enjoy.
- ♦ Collier's Table Meal was offered this year in the form of a hot breakfast in December. Our guests were given practical gifts to enjoy. This event was appreciated by all our guests and volunteers. Special thanks to the Collier congregation for donations of socks and mitts and to local businesses for the buffs, chocolates and hand warmers.

- ♦ We have a team who continues to stock and maintain the food pantry twice a week, along with the Food Bank who fills it once a week.
- ♦ Our team worked closely with the Busby Centre to ensure that we did our part in providing them with over five hundred meals.

### We Look Forward

#### Finance Task Force (FTF)

- ♦ To continuing our re-imagining journey around the stewardship of our resources which includes our building and our revenues
- ♦ To the breakfast program administration shifting to Busby Centre
- ♦ Researching potential grants to support the work of our congregation and investments in maintaining our building
- ♦ Closely monitoring and guiding the financial stability of the church while we search for a new minister

### We Are Grateful

#### Finance Task Force (FTF)

- ♦ The generosity of our congregation and community in supporting the missions and operations of the church
- ♦ The skill and expertise of our bookkeeper, Biserka, and office administrator, Vickie
- ♦ The UCW for their generous support of church operations  
- Laurie

#### Social Action Task Force (SATF)

- ♦ The continued support of our congregation and community with their time (volunteering at breakfasts, Bravado concert intermissions and more!), treasure (financial contributions, socks, mitts, chocolate etc.) and talent (oh the baking!!!!).  
- Steve







## Silent Auction

### We Celebrate

- ♦ For the 5th year in a row the Silent Auction was presented in a successful online format. Bidding was very active – so exciting to try to stay on top of your bids and not get out-bid!!!
- ♦ We offered two options for the Gala Dinner - in person and take out.
- ♦ Over \$10,000 was raised in the auction and over \$13,000 in church dinners. More importantly – fun was had by all!

### We Look Forward

- ♦ The 2025 Silent Auction will take place Monday April 14 until Saturday April 26. Mark your calendars now for the gala dinner Thursday April 24.



## United Church of Canada M&S

- ♦ Collier gave to the UCC Mission and Service as usual. M&S supports 12 ecumenical organizations and 94 funded global partners in 22 countries, as well as dozens of ministries within the United Church and across Canada.
- ♦ 2024 = \$ 3,342.00



## Collier Mission Fund

The Local Mission continues to meet the changing needs of our City, Barrie. We were happy to give 50% to racialized groups as an expression of our Anti-Racism policy. This year \$5,788.00 was shared as follows:

- ♦ \$915.25 - Youth Haven
- ♦ \$567.25 - Barrie Native Friendship Centre.
- ♦ \$567.25 - David Busby Centre
- ♦ \$1346.00 - Uplift Black
- ♦ \$1411.50 - Women & Children's Shelter
- ♦ \$980.75 - Shak's World Team



## In The Garden

The Collier Garden Club consisting of Mabel Payer, Lynn Dolmage, Ria Won, Marian Tizzard, Robin Milani and Deb Tyler, discussed the priorities we had this year and summarized our priorities for 2025.



1. area next to church hall - area was seeded this year and doing well decided best to reseed next spring
2. front garden where soil is spilling onto sidewalk - bricks and boards were used to try and fix this area, but another attempt is required as some of the bricks have been removed
3. path in pantry garden- much better path through the pantry area, but in the spring more soil should be applied to make steppingstones more secure
4. garden along hall wall on Poyntz Street- cleaned up and mulch from the dump was applied - should apply more mulch next year and continue to tidy up this area
5. Hope garden (garden at end of parking lot)- tried to grow veggies, but soil not conducive to great growth- thought that we should use the pile of soil located near hall door on Poyntz Street to amend soil in Hope Garden. Soil should be amended with manure (sheep), compost and used in Hope Garden for herbs, tomatoes and maybe another veggie.

Lynn's husband Dale transplanted various perennials into the Hope Garden which will hopefully thrive in this garden. Thanks Dale!

6. other gardens - weeded, planted and watered- continue this next year (maybe plant seeds in spring like Zinnia)

The Garden Club members continue to appreciate all the positive comments from the congregation and the support provided by Vickie, Wayne (when

he was here ) and Medard. The members of the Garden Club would also like to thank the UCW members for their generous donation to help support our gardening needs.

Please think about joining the Collier Street Garden Club. Remember no experience is needed. All are welcome!

**"Where flowers grow so does hope"-  
Lady Bird Johnston**

## Christmas Decorating

Another blessed season of Christmas has passed and many thanks go to the following members of the congregation for assisting with decorating the church so beautifully and helping put the decorations to rest until next year.

Thank you Lynn and Dale Dolmage, Marion Tizzard, Marnie and Phil Neale, Steve Harding, Tom and Bev Stockdale, Bruce Armstrong, Anne Snell, Mary Kay Marshall and her friend Colleen, Vickie McMillan, Jeff Williams and Deb Tyler.







## Independent Practitioner's Review Engagement Report

To the Board of Directors:  
Collier Street United Church

We have reviewed the accompanying financial statements of Collier Street United Church that comprise the statement of financial position as at December 31, 2023, and the statements of operations, changes in fund balances and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### Practitioner's Responsibility

Our responsibility is to express a conclusion on the accompanying financial statements based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of financial statements in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on these financial statements.

### Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the financial statements do not present fairly, in all material respects, the financial position of Collier Street United Church as at December 31, 2023, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

MORRISON CPA  
Professional Corporation

Innisfil, Ontario  
July 29, 2024

MORRISON CPA Professional Corporation  
Authorized to practice public accounting by the  
Chartered Professional Accountants of Ontario

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# COLLIER STREET UNITED CHURCH

## Statement of Financial Position

(Unaudited)

As at December 31

2023

2022

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### ASSETS

#### Current

Cash	\$ 272,770	\$ 70,086
Accounts receivable	-	26,132
Government remittances receivable	<u>5,125</u>	<u>15,182</u>
	<u>277,895</u>	<u>111,400</u>

#### Other assets

Investments (note 2)	450,119	553,948
Capital assets (note 3)	<u>270,355</u>	<u>293,226</u>
	<u>720,474</u>	<u>847,174</u>
	<u><u>\$ 998,369</u></u>	<u><u>\$ 958,574</u></u>

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### LIABILITIES

#### Current

Accounts payable and accrued liabilities	\$ 21,909	\$ 84,156
Deferred revenue (note 4)	<u>200,000</u>	<u>-</u>
	221,909	84,156

#### Long Term

Credit facilities (note 5)	<u>125,095</u>	<u>132,548</u>
	<u>347,004</u>	<u>216,704</u>

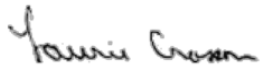
### FUND BALANCES

General Fund	366,389	430,826
Capital Fund	265,588	291,656
Missions Fund	19,388	19,388
Benevolent Fund	<u>-</u>	<u>-</u>
	<u>651,365</u>	<u>741,870</u>
	<u><u>\$ 998,369</u></u>	<u><u>\$ 958,574</u></u>

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On behalf of the Board

Members



Members

The accompanying accounting policies and notes are an integral part of these financial statements



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# COLLIER STREET UNITED CHURCH

## Statement of Operations

(Unaudited)

For the year ended December 31

	2023	2022
<b>REVENUES</b>		
Unrestricted contributions	\$ 269,084	\$ 189,837
Rental of facilities	69,228	35,810
Investment income	50,941	76,672
Fundraising	40,596	50,710
Grants and subsidies	16,566	12,940
Cost recoveries	8,502	14,127
Other givings	3,336	9,998
	<u>458,253</u>	<u>390,094</u>
<b>EXPENDITURES</b>		
Office and general	10,911	12,281
Administration	32,327	35,687
Music	4,315	5,575
Learning and growing in faith	59,082	-
Ancillary	38,680	32,686
Worship	3,932	8,196
Property	118,843	130,454
Ministry and personnel	254,451	233,458
	<u>522,541</u>	<u>458,337</u>
<b>EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES BEFORE RESTRICTED FUNDS</b>	<u>(64,288)</u>	<u>(68,243)</u>
<b>DEFICIENCY (EXCESS) OF RESTRICTED FUND REVENUES OVER EXPENDITURES</b>		
Benevolent Fund, Schedule 1	149	472
Capital Fund, Schedule 2	26,068	13,482
Missions Fund, Schedule 3	-	(635)
UCC Missions Fund, Schedule 4	-	575
	<u>26,217</u>	<u>13,894</u>
<b>DEFICIENCY OF REVENUES OVER EXPENDITURES</b>	<u>\$ (90,505)</u>	<u>\$ (82,137)</u>

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The accompanying accounting policies and notes are an integral part of these financial statements

# COLLIER STREET UNITED CHURCH

## Statement of Changes in Fund Balances

(Unaudited)

For the year ended December 31, 2023

	General Fund	Capital Fund	Missions Fund	Benevolent Fund	Total 2023	Total 2022
<b>BALANCE, BEGINNING OF YEAR</b>	\$ 430,826	\$ 291,656	\$ 19,388	\$ -	\$ 741,870	\$ 824,007
Deficiency of revenues over expenditures	(64,288)	(26,068)	-	(149)	(90,505)	(82,137)
Interfund transfers	<u>(149)</u>	<u>-</u>	<u>-</u>	<u>149</u>	<u>-</u>	<u>-</u>
<b>BALANCE, END OF YEAR</b>	<u>\$ 366,389</u>	<u>\$ 265,588</u>	<u>\$ 19,388</u>	<u>\$ -</u>	<u>\$ 651,365</u>	<u>\$ 741,870</u>

The accompanying accounting policies and notes are an integral part of these financial statements

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# COLLIER STREET UNITED CHURCH

## Statement of Cash Flows

(Unaudited)

For the year ended December 31

	2023	2022
<b>OPERATING ACTIVITIES</b>		
Deficiency of revenues over expenditures	\$ (90,505)	\$ (82,137)
Adjustment for		
Amortization	<u>26,068</u>	<u>25,429</u>
	(64,437)	(56,708)
Change in non-cash working capital items		
Accounts receivable	26,132	(25,832)
Prepaid expenses	-	2,627
Government remittances receivable	10,057	2,916
Accounts payable and accrued liabilities	(62,246)	64,848
Deferred revenue	<u>200,000</u>	<u>-</u>
	<u>109,506</u>	<u>(12,149)</u>
<b>INVESTING ACTIVITIES</b>		
Decrease in investments	103,829	9,928
Purchase of capital assets	<u>(3,198)</u>	<u>(73,260)</u>
	<u>100,631</u>	<u>(63,332)</u>
<b>FINANCING ACTIVITY</b>		
(Decrease) increase in credit facilities	<u>(7,453)</u>	<u>74,548</u>
<b>NET INCREASE (DECREASE) IN CASH</b>	202,684	(933)
<b>CASH, BEGINNING OF YEAR</b>	<u>70,086</u>	<u>71,019</u>
<b>CASH, END OF YEAR</b>	<u>\$ 272,770</u>	<u>\$ 70,086</u>

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The accompanying accounting policies and notes are an integral part of these financial statements

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# COLLIER STREET UNITED CHURCH

## Notes to the Financial Statements

(Unaudited)

For the year ended December 31, 2023

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### Nature of operations

Collier Street United Church is an unincorporated registered charity under the Income Tax Act for Canada, and is exempt from income tax. The purpose of the organization is to provide faith formation and Christian education activities for children and adults, to hold worship services, to support local and global communities, to provide a facility for community groups, to provide benevolent help to individuals and families, and to provide pastoral care and activities.

### 1. Significant accounting policies

The organization applies the Canadian accounting standards for not-for-profit organizations.

#### *Capital assets*

Capital assets are recorded at cost. The organization provides for amortization using the straight-line method at rates designed to amortize the cost of the capital assets over their estimated useful lives. The annual amortization rates are as follows:

Building	40 years
Furniture and fixtures	5 years
Computer equipment	3-5 years
Machinery and equipment	5 years
Signs	25 years

#### *Contributed materials and services*

Contributions of materials are recognized in the financial statements at fair value at the date of contribution, but only when a fair value can be reasonably estimated and when the materials and services are used in the normal course of operations, and would otherwise have been purchased.

Contributions of services are not recognized in the financial statements due to the difficulty in determining fair value.

#### *Financial instruments*

The organization initially measures its financial assets and liabilities at fair value. The organization subsequently measures all its financial assets and financial liabilities at amortized cost. Financial assets measured at amortized cost include cash, and accounts receivable. Financial liabilities measured at amortized cost include accounts payable, and long term debt.

#### *Fund accounting restricted*

In order to ensure observance of the limitations and restrictions placed on the use of resources available to the organization, the accounts of the organization are maintained in accordance with the principles of fund accounting. Accordingly, resources are classified for accounting and reporting purposes into funds. These funds are held in accordance with the objectives specified by the donors or in accordance with directives issued by the Board. For financial reporting purposes, the accounts have been classified into the following funds:

#### *Government assistance*

Government and other grants related to capital assets are accounted for as reductions in the directly related capital asset. Operating grants are accounted for in revenue.

#### *Investments*

The organization follows the cost method of accounting for its investments, written down for any permanent impairment in value.



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# COLLIER STREET UNITED CHURCH

## Notes to the Financial Statements

(Unaudited)

For the year ended December 31, 2023

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### 1. Significant accounting policies, continued

#### *Use of estimates*

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the balance sheet date and the reported amounts of revenues and expenses during the year. Actual results could differ from those estimates.

### 2. Investments

Investments are made up of the following securities:

	2023	2022
Common shares	\$ 185,445	\$ 199,978
Mutual funds	56,549	134,391
Guaranteed investment certificates	60,549	71,882
Foreign securities	<u>147,576</u>	<u>147,697</u>
	<u>\$ 450,119</u>	<u>\$ 553,948</u>

### 3. Capital assets

	Cost	Accumulated amortization	2023 Net book value	2022 Net book value
Building	\$ 273,634	\$ 26,189	\$ 247,445	\$ 254,286
Furniture and fixtures	7,306	7,056	250	1,711
Computer equipment	11,931	10,862	1,069	1,061
Machinery and equipment	72,882	71,385	1,497	16,074
Signs	<u>20,094</u>	<u>-</u>	<u>20,094</u>	<u>20,094</u>
	<u>\$ 385,847</u>	<u>\$ 115,492</u>	<u>\$ 270,355</u>	<u>\$ 293,226</u>

### 4. Deferred revenue

Simcoe County grant for support of the David Busby Centre and the breakfast program being administered through Collier Street United.

### 5. Credit facilities

	2023	2022
RBC Line of credit, no repayment terms, bearing interest at RBC Prime. Secured by investment accounts held by RBC.	\$ 85,095	\$ 92,548
Canada Emergency Business Account (CEBA) loan paid to support businesses through the COVID-19 pandemic. Loan is interest free and contains a forgiveness clause of \$20,000 if paid in full by January 18, 2024.	<u>40,000</u>	<u>40,000</u>
	<u>\$ 125,095</u>	<u>\$ 132,548</u>

Subsequent to the year end, the CEBA loan was repaid in full.

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# COLLIER STREET UNITED CHURCH

## Notes to the Financial Statements

(Unaudited)

For the year ended December 31, 2023

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### 5. Credit facilities, continued

### 6. Financial instruments

Transactions in financial instruments may result in an entity assuming or transferring to another party one or more of the financial risks described below. The required disclosures provide information that assists users of financial statements in assessing the extent of risk related to financial instruments.

(a) Liquidity risk

Liquidity risk is the risk that the organization cannot repay its obligations when they become due to its creditors. The organization reduces its exposure to liquidity risk by ensuring that it documents when authorized payments become due.

(b) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices.

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**Schedule 1****COLLIER STREET UNITED CHURCH****Schedule of Benevolent Fund**

(Unaudited)

**For the year ended December 31**

	2023	2022
<b>REVENUE</b>		
Benevolent contributions	\$ 245	\$ 760
<b>EXPENDITURES</b>		
Benevolent expenses	<u>394</u>	<u>1,232</u>
<b>DEFICIENCY OF REVENUES OVER EXPENDITURES</b>	<u><u>\$ (149)</u></u>	<u><u>\$ (472)</u></u>

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**Schedule 2****COLLIER STREET UNITED CHURCH****Schedule of Capital Fund**

(Unaudited)

**For the year ended December 31**

	2023	2022
<b>REVENUE</b>		
Capital contributions	<u>\$ -</u>	<u>\$ 12,240</u>
<b>EXPENDITURES</b>		
Amortization	26,068	25,429
Bank charges and interest	-	21
Capital repairs and maintenance	<u>-</u>	<u>272</u>
	<u>26,068</u>	<u>25,722</u>
<b>DEFICIENCY OF REVENUES OVER EXPENDITURES</b>	<u><u>\$ (26,068)</u></u>	<u><u>\$ (13,482)</u></u>

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**Schedule 3****COLLIER STREET UNITED CHURCH****Schedule of Missions Fund****(Unaudited)****For the year ended December 31**

	2023	2022
<b>REVENUE</b>		
Restricted missions contributions	\$ 6,816	\$ 7,421
<b>EXPENDITURES</b>		
Missions expenses	<u>6,816</u>	<u>6,786</u>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<u>\$ -</u>	<u>\$ 635</u>

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**Schedule 4****COLLIER STREET UNITED CHURCH****Schedule of UCC Missions Fund****(Unaudited)****For the year ended December 31**

	2023	2022
<b>REVENUE</b>		
UCC missions contributions	\$ 3,319	\$ 6,699
<b>EXPENDITURES</b>		
UCC missions expenses	<u>3,319</u>	<u>7,274</u>
<b>DEFICIENCY OF REVENUES OVER EXPENDITURES</b>	<u>\$ -</u>	<u>\$ (575)</u>

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## REVENUE AND EXPENSES

REVENUE	2024 Actual	2024 Budget	2025 Budget
<b>Worship, Connecting &amp; Community</b>			
<b>REGULAR GIVINGS</b>			
50.09 - PAR	\$ 53,805.12	\$ 60,000.00	\$ 54,000.00
50.10 - Envelope & Online	\$ 134,735.65	\$ 120,000.00	\$ 130,000.00
Special Appeal	\$ 7,315.00	\$ 20,000.00	\$ 20,000.00
50.15 - Open Plate	\$ 2,945.56	\$ 4,500.00	\$ 4,000.00
<b>Total 50 – Regular Givings</b>	<b>\$ 198,801.33</b>	<b>\$ 204,500.00</b>	<b>\$ 208,000.00</b>
<b>MISSION GIVINGS</b>			
51.10 - Collier Mission Fund	\$ 5,838.00	\$ 6,600.00	\$ 5,800.00
51.20 - UCC Mission & Service	\$ 3,072.00	\$ 3,200.00	\$ 3,000.00
90.35 - Benevolent Fund - Donations	\$ 245.00	\$ 1,000.00	\$ 250.00
<b>Total 51 – Mission Givings</b>	<b>\$ 9,155.00</b>	<b>\$ 10,800.00</b>	<b>\$ 9,050.00</b>
<b>OTHER GIVINGS</b>			
52.31 – Adult Programming (Recovery)	\$ 130.00		
50.16 - Canada Helps Donation	\$ 2,946.87	\$ -	\$ -
52.29 - Envelope Recovery	\$ 40.00	\$ -	\$ -
<b>Total 52 – Other Givings</b>	<b>\$ 3,116.87</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Time, Treasure &amp; Talents</b>			
<b>FUNDRAISING</b>			
53.02 – Memorial Tree	\$ 600.00		
90.47/52.23 - Silent Auction	\$ 10,238.09	\$ 10,000.00	\$ 10,000.00
53.15 - Church Dinners/Lenten Lunches	\$ 13,045.02	\$ 13,000.00	\$ 13,000.00
53.03 - UCW Fundraiser	\$ -	\$ -	\$ -
53.52 - Fundscrip Commission	\$ -	\$ 130.00	\$ 130.00
53.35 - Social Action Task Force	\$ 9,419.30	\$ 15,000.00	\$ 5,000.00
<b>Total - Fundraising</b>	<b>\$ 33,302.41</b>	<b>\$ 38,130.00</b>	<b>\$ 28,130.00</b>
<b>OTHER RECEIPTS</b>			
54.12 - UCW Contribution	See balance sheet	\$ 10,000.00	\$ -
95.21 – Busby Breakfast Program Admin	\$ 21,675.00		
Seniors Lunch	\$ 1,420.25		
54.50 - Rental of Facilities	\$ 100,964.71	\$ 80,000.00	\$ 100,000.00
55.52 - Maintenance Property Recovery	\$ 3,143.00	\$ 3,000.00	\$ 3,000.00
55.96 - Wage Recovery	\$ 5,270.50	\$ -	\$ -
55.92 – M&P Custodial Wages (Recovery)	\$ 3,490.00		
55.25 - Interest Income from Investments	\$ 15,747.28	\$ 18,000.00	\$ 10,000.00
55.10 - Office Recovery	\$ 2,420.71	\$ -	\$ 1,200.00
55.97 - Summer Student Wages Recover	\$ 4,015.00	\$ 4,700.00	\$ 4,700.00
55.00 - Cost Recoveries Funds - Other	\$ 6,107.33	\$ 20,000.00	\$ -

## REVENUE AND EXPENSES

	2024 Actual	2024 Budget	R3 2025 Budget
<b>Total – Other Receipts</b>	<b>\$ 164,253.78</b>	<b>\$ 135,700.00</b>	<b>\$ 118,900.00</b>
<b>TOTAL REVENUE</b>	<b>\$ 408,629.39</b>	<b>\$ 389,130.00</b>	<b>\$ 364,080.00</b>
<b>EXPENSES</b>			
<b>Worship, Connecting &amp; Community</b>			
<b>WORSHIP</b>			
61.10 - Sanctuary Supplies	\$ 186.12	\$ 400.00	\$ 400.00
61.12 - Worship & Communion Supplies	\$ 1,031.34	\$ 1,000.00	\$ 750.00
61.15 - A/V Technical Support Ministry	\$ 1,246.50	\$ 250.00	\$ 1,200.00
63.36 - Offering Envelopes	\$ 379.39	\$ 275.00	\$ -
61 – Worship – Copyrights/Other	\$ 36.06	\$ 707.00	\$ -
61.18 - Honoraria (Pulpit Supply)	\$ 988.00	\$ 1,839.00	\$ 1,126.00
<b>Total 61 - Worship</b>	<b>\$ 3,867.41</b>	<b>\$ 4,471.00</b>	<b>\$ 3,476.00</b>
<b>MUSIC</b>			
74.24 - Piano/Organ Maintenance	\$ 1,430.03	\$ 2,300.00	\$ 2,500.00
74.25 - Music (Adult & Youth Choir)	\$ 209.02	\$ 300.00	\$ 600.00
74.28 - Honoraria-Musician Replacements (4)	\$ 11,999.31	\$ 6,000.00	\$ 525.00
74.28 - Honoraria-Guest Musicians (8)	\$ 75.00	\$ 525.00	\$ 525.00
<b>Total - Music</b>	<b>\$ 13,713.36</b>	<b>\$ 9,125.00</b>	<b>\$ 4,150.00</b>
<b>COMMUNITY</b>			
94.35 - Benevolent Fund - Expenses	\$ 1,951.24	\$ 1,000.00	\$ 250.00
64.10 - Collier Mission Fund	\$ 5,838.00	\$ 6,600.00	\$ 5,800.00
64.20 - UCC Mission & Service	\$ 3,072.00	\$ 3,200.00	\$ 3,000.00
<b>Total - Community</b>	<b>\$ 10,861.24</b>	<b>\$ 10,800.00</b>	<b>\$ 9,050.00</b>
<b>Time, Treasure &amp; Talents</b>			
<b>PROPERTY</b>			
69.10 - Insurance	\$ 22,088.29	\$ 25,935.00	\$ 28,527.00
69.17 - Water Costs	\$ 6,862.65	\$ 9,500.00	\$ 7,000.00
69.15 - Utilities (Electricity)	\$ 27,357.15	\$ 27,000.00	\$ 27,000.00
69.20 - Gas	\$ 11,273.58	\$ 14,000.00	\$ 14,000.00
69.40 - Maintenance - Property	\$ 52,305.25	\$ 38,000.00	\$ 45,000.00
<b>Total 69 - Property</b>	<b>\$ 119,886.92</b>	<b>\$ 114,435.00</b>	<b>\$ 121,527.00</b>
<b>FUNDRAISING EXPENSES</b>			
Memorial Tree	\$ 80.00		
75.01 - Church Dinners	\$ 3,485.12	\$ 2,000.00	\$ 3,000.00
75.02 - Social Action Task Force	\$ 4,959.21	\$ 15,000.00	\$ 5,000.00
<b>Total 75 – Fundraising Expenses</b>	<b>\$ 8,524.33</b>	<b>\$ 17,000.00</b>	<b>\$ 8,000.00</b>

Continue on Next page...

## REVENUE AND EXPENSES

	2024 Actual	2024 Budget	2025 Budget
<b>CHURCH OFFICE</b>			
62.10 - Office Supplies	\$ 3,799.41	\$ 5,100.00	\$ 5,800.00
62.15 - Photocopier	\$ -	\$ 250.00	\$ 250.00
62.20 – Postage	\$ 119.19	\$ 250.00	\$ 200.00
62.45 - Computer Maintenance/Replacement	\$ 1,249.13	\$ 1,100.00	\$ 1,200.00
62.50 - Telephone & Internet	\$ 3,637.60	\$ 3,000.00	\$ 3,400.00
<b>Total 62 – Church Office</b>	<b>\$ 8,805.33</b>	<b>\$ 9,700.00</b>	<b>\$ 10,850.00</b>
<b>ADMINISTRATION</b>			
94.96 – Loan Interest - LOC	\$ 5,510.25	\$ 6,500.00	\$ 4,000.00
63.47 - Canada Helps Fee	\$ 153.28	\$ 53.00	\$ 60.00
63.46 - Moneris Fees	\$ 705.00	\$ 500.00	\$ 500.00
63.35 - Bank Charges	\$ 1,696.09	\$ 1,300.00	\$ 1,500.00
63.37 - Legal & Audit (CA re: Financial Review)	\$ 6,839.52	\$ 5,300.00	\$ 6,500.00
63.45 – Search Committee & Moving Costs			\$ 7,500.00
63.44 - UCC/Region Assessment	\$ 13,485.00	\$ 13,485.00	\$ 14,872.00
<b>Total 63 - Administration</b>	<b>\$ 28,389.14</b>	<b>\$ 27,138.00</b>	<b>\$ 34,932.00</b>
<b>Leadership, Mentorship &amp; Growth</b>			
Ministry & Personnel			
82.05 - Salaries	\$ 181,670.68	\$ 184,865.00	\$ 181,651.00
82.38 - Continuing Education	\$ 1,592.14	\$ 1,600.00	\$ 1,689.00
82.20 - Summer Job Grant		\$ 4,700.00	\$ 4,700.00
82.35 - Ministers Travel Allowance	\$ 1,645.71	\$ 1,500.00	\$ 1,500.00
Employee Benefits			
82.85 - U.C. Pension & Benefits	\$ 43,016.65	\$ 45,000.00	\$ 40,000.00
82.75 - Payroll Expenses	\$ 5,143.34	\$ 2,500.00	\$ 2,000.00
63.30 - ADP Service Charge	\$ 328.40	\$ 425.00	\$ 300.00
82.50 - Workers Compensation	\$ 350.38	\$ 620.00	\$ 550.00
82.51 - Accessibility Allowance	\$ 1,527.24	\$ 1,500.00	\$ 1,200.00
82.39 – Employee Expenses - Other	\$ 52.00	\$ -	\$ -
82 – Ministry & Personnel - Other	\$ 509.00	\$ -	\$ -
<b>Total Leadership, Mentorship &amp; Growth</b>	<b>\$ 235,835.52</b>	<b>\$ 242,710.00</b>	<b>\$ 233,590.00</b>
	<b>2024 Actual</b>	<b>2024 Budget</b>	<b>2025 Budget</b>
<b>Total Expenses</b>	<b>\$ 429,883.25</b>	<b>\$ 435,379.00</b>	<b>\$ 425,575.00</b>
<b>Net Income or (Loss)</b>	<b>\$ (21,253.86)</b>	<b>\$ (46,249.00)</b>	<b>\$ (61,495.00)</b>

# BALANCE SHEET

Balance Sheet as of December 31, 2024

Collier St. United Church

## Balance Sheet

As of December 31, 2024

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**Dec 31, 24**

### ASSETS

#### Current Assets

##### Chequing/Savings

##### 10 · Banks

10.16 · RBC 100-141-1 38,099.25

10.11 · RBC 101-264-0 10,286.51

10.34 · Petty Cash 116.30

**Total 10 · Banks 48,502.06**

**Total Chequing/Savings 48,502.06**

##### Accounts Receivable

1210 · GST/HST Rebate Receivable 14,333.14

**Total Accounts Receivable 14,333.14**

##### Other Current Assets

##### 18 · Scotiabank UCW

##### 18.20 · UCW Investment 0612

10.38 · Cash 33,217.98

18.20 · UCW Investment 0612 - Other 303.08

**Total 18.20 · UCW Investment 0612 33,521.06**

18.00 · UCW - Trust 3521 3,978.53

**Total 18 · Scotiabank UCW 37,499.59**

##### 17.02 · RBC Investments

37.00 · Unrealized Gain / Loss -76,886.84

##### 17.05 · RBC-541-28941-1-4

Cash 0.51

17.05 · RBC-541-28941-1-4 - Other 63,610.23

**Total 17.05 · RBC-541-28941-1-4 63,610.74**

20.10 · RBC LOC 541-27612-2-2 -37,735.91

##### 17.04 · RBC-541-20594-2-9

10.37 · Cash 0.79

17.04 · RBC-541-20594-2-9 - Other 50.40

**Total 17.04 · RBC-541-20594-2-9 51.19**

##### 17.00 · RBC-376-67470-2-0

Cash 8,676.43

17.00 · RBC-376-67470-2-0 - Other 132,732.16

**Total 17.00 · RBC-376-67470-2-0 141,408.59**

##### 17.01 · RBC 376-67473-2-7

Continue on Next page...



## BALANCE SHEET

Collier Street United Church

Collier St. United Church

### Balance Sheet

As of December 31, 2024

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	<b>Dec 31, 24</b>
10.36 · Cash	4,580.23
17.01 · RBC 376-67473-2-7 - Other	224,931.63
Total 17.01 · RBC 376-67473-2-7	229,511.86
Total 17.02 · RBC Investments	319,959.63
Total Other Current Assets	357,459.22
Total Current Assets	420,294.42
Fixed Assets	
19.25 · Building Improvements	
19.20 · Capitalizations	
19.12 · Accum. Amort - Equipment	-7,055.93
19.15 · Electric Sign	
19.16 · Accum. Depn-Sign	-2,411.31
19.15 · Electric Sign - Other	20,094.14
Total 19.15 · Electric Sign	17,682.83
19.21 · Accum. Amort - Capitalizations	-26,188.33
19.20 · Capitalizations - Other	273,633.56
Total 19.20 · Capitalizations	258,072.13
19.01 · Hall Stage Drapes	7,306.08
Total 19.25 · Building Improvements	265,378.21
19 · Computers & Equipment	
19.13 · Accum. Amort - Computers	-8,450.00
19.03 · Office Computer 1	125.34
19 · Computers & Equipment - Other	11,930.57
Total 19 · Computers & Equipment	3,605.91
19.04 · A/V Equipment	
19.08 · Accum. Amort - AV Equipment	-71,384.22
19.05 · A/V Equipment in Sanctuary	72,881.54
Total 19.04 · A/V Equipment	1,497.32
Total Fixed Assets	270,481.44
<b>TOTAL ASSETS</b>	<b>690,775.86</b>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
2000 · Accounts Payable	16,518.82
Total Accounts Payable	16,518.82

Continue on Next page...

## BALANCE SHEET

Collier Street United Church

Balance Sheet as of December 31, 2024

Collier St. United Church

### Balance Sheet

As of December 31, 2024

	<u>Dec 31, 24</u>
<b>Other Current Liabilities</b>	
<b>31 · Other Current Liab</b>	
Busby Centre Breakfast Program	3,431.10
25500 · GST/HST Payable	-207.59
20.00 · Accrued Liabilities	5,618.00
<b>Total 31 · Other Current Liab</b>	<u>8,841.51</u>
<b>Total Other Current Liabilities</b>	<u>8,841.51</u>
<b>Total Current Liabilities</b>	<u>25,360.33</u>
<b>Total Liabilities</b>	<u>25,360.33</u>
<b>Equity</b>	
39.70 · Endowment	46,100.00
39.00 · Retained Earnings	-89,994.21
39.30 · Unrestricted General Fund	431,129.08
39.50 · Restricted - Missions Fund	19,388.00
39.61 · Restricted - Capital Fund	241,656.11
<b>Net Income</b>	<u>17,136.55</u>
<b>Total Equity</b>	<u>665,415.53</u>
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<u><u>690,775.86</u></u>



## Board of Trustees

*The Board of Trustees is responsible for holding congregational property as outlined by the United Church of Canada Manual. We seek to comply with the decisions of the Church Board about the use of funds.*

Collier Street United Church

Board of Trustees Annual Report –December 31, 2024

**Re-Imagining Project** – We are now in Phase Two of our Re-Imagining Project. Confirmation letter from Shining Waters Regional Council has been received to name Nidea Corporation as Broker representing Collier Street United Church for the development portion of Phase Two. We are beginning to explore more deeply our options for a Community Hub, guided by the input from the congregation from the recent survey. We are also starting to connect with potential Developer Partners, receiving high-level outlines of their vision for our space.

**Line of Credit** – The line of credit as of December 31, 2023 was \$85,095.43. September 13, 2024 \$20,000.00 transferred from Line of Credit to Operating Account to cover overdraft and payroll. September 16/24 \$20,000.00 transferred from Heritage Account to repay line of credit. October 28/24 \$35,000.00 transferred from Trustees Account and applied to Line of Credit. Outstanding balance as of December 31/24 is \$37,500.00. We make payments of \$1,000.00 per month plus interest @ Prime +1.50%. (6.95%)

**Grant** – The County of Simcoe provided a \$200,000.00 grant for use by local organizations serving breakfast. (Busby, Burton Avenue, Collier, Grace United, Weekend Group, St Mary's & Trinity Anglican). Collier has administered the flow-through funds, receipts and disbursements. As of December 31, 2024 most of the funds have been distributed. To date, we have earned \$4068.86 in interest, which was transferred to Collier's oper-

ating account on a monthly basis. Collier also received \$19,980.00 in administrative funds.

**Transactions** –January 3/24 \$31,436.34 transferred from Heritage #2 plus \$8563.76 from Trustees and applied to payout CEBA loan. January 15/24 \$25,000.00 transferred from Heritage #1 Account to Operating to cover O/D and payroll. March 15/24 \$27,000.00 transferred from Heritage #1 Account to Operating re Boiler/Pump Repairs. April 25/24 \$17,000.00 transferred from Heritage #1 Account to Operating re Releven Reimagining Project invoices. June 3/24. \$1380.32 transferred to Operating from Trustees Account to pay Barriston Law for reviewing the TCF/Releven Proposal. These funds were reimbursed by the Region Jun 18, 2024. July 16, 2024 \$2000.00 transferred from Trustees Account to Operating to pay for Elevator Annual Billing (Re quarterly maintenance and phone monitoring). September 16, 2024 \$20,000.00 transferred from Steward's account and applied to Line of Credit. October 30/24 \$40,000.00 transferred from Trustees Account to Heritage #1 Account from funds received from a Will/bequeath. November 14/24 \$6,400.00 transferred from Steward's Account to Operating re Morrison's CPA invoice. December 12/24 \$15,000.00 transferred from Steward's Account to Operating re Releven invoice and payroll.

**Fresh Fall Appeal** Quotes obtained for painting outside windows and staining outside doors were presented to the Finance committee and the Official Board. A "Fresh Fall Appeal" has been established and we are hoping to raise \$20,000.00 to help off-set the cost of these repairs. To date we have received \$6,485.00.

-Marg

## Trustees Investments Update

Investment Accounts	December 31, 2023	December 31, 2024
Steward's Acct 376-6747327	\$295,709.91	\$294,353.65
Heritage Acct #1 376-6747020	\$177,307.16	\$163,026.15
Heritage Acct #2 541-2059429 (2023 – held for Ceba) (2024 held for Cnty/Busby)	\$31,311.34	\$50.34
Margin Loan # 541-2761222	(\$85,095.43)	(\$37,500.00)
CEBA Loan (Due January 18, 2024)	\$40,000.00	\$0.00
Total	\$379,232.98	\$419,930.14
UCW Investment #541-2894114 5 GIC's due Nov 23/28 (4 X \$12,000 @5.050% / 1 X \$12,549 @ 5.060%)	\$60,851.22	\$63,928.70
Trustee's Acct. #1001411 This account holds funds for several different funds/groups until needed.	Social Action \$6,792.89 CSRF Grant \$3,200.00 Anti Hate Grant \$7,500.00 CEBA Loan Funds \$8,563.76 Trustee Funds \$2,607.27	Social Action \$5,288.28 Releven (TCF) CSRF Grant \$2,287.20 Anti Hate Grant. \$0.00 Cnty-Busby Grant \$10,469.17 Benevolent (will) \$4,000.00 Mission (will) \$8,236.61 Fall Fresh Appeal \$6,485.00 Trustee Funds \$1,332.99




## Re-Imagining Update for 2024 CSUC Annual Report

During 2024, CSUC continued walking a journey considering Re-Imagining! Here is a summary of the activities conducted and milestones



### 2024 Actions

J a n u a r y	Our Re-Imagining journey progressed substantially on January 28, 2024, when the gathered Collier Street United Church [CSUC] Congregation overwhelmingly accepted the recommendation of Reléven (formerly Trinity Centres Foundation), “that Collier Street United Church explores partnership with the City of Barrie and a Developer to create a hybrid housing development and community hub in consultation with the Shining Waters Regional Council.” This is wonderful news for the future of our space and the opportunities that reside within it, for CSUC and for the community!
F e b r u a r y	The Task Force launched a survey asking congregation members for their input on priorities under the headings, “Re-Imagined CHURCH”, “Re-Imagined COMMUNITY HUB”, and “Re-Imagined BUILDING/ DEVELOPMENT”. Input was also specifically requested on Re-Imagining our parking lot space. Thank you to all who participated and provided their valuable input. Please know that your input is important as we move forward with this project.
M a r c h	The Re-Imagining Task Force submitted to the Communities of Faith Commission of Shining Waters Region a detailed CSUC Financial Viability Report and an update to our Living Faith Story, both required to support our decision to explore development. Following submission, Task Force members liaised extensively with both the Region and Reléven to finalize the CSUC-Reléven Contract for Phase 2, “Art of the Possible”.
M a y	Laurie Crosson and Lianne Patterson, Co-Chairs of the Re-Imagining Task Force, attended a Reléven conference entitled “Steeple, Cities and Circus 2024”. The conference took place at St. Jax Centre in Montreal, which is Reléven’s flagship re-imagined site. Laurie and Lianne were able to liaise with other faith organization leaders from across Canada and the USA who are walking a journey of re-imagining and are at different stages. We also met a Developer and a PR professional, who each support the re-imagining process in a different way. Sharing our learnings with one another was very helpful.
J u n e	Following extensive consultation with Shining Waters Region and Reléven, the Phase 2 CSUC-Reléven Contract, “Art of the Possible” was signed.
A u g u s t	To support the EOI process, Nidea Realities Corporation was appointed as Broker and collaborator with Reléven for the development phase of the CSUC property.
S e p t e m b e r	<div>C o m m u n i t y</div> <p>A successful Community Town Hall was held on September 11, 2024 facilitated by Kendra Fry of Reléven. The purpose of the town hall was to bring forward interested partners, create synergies and discover alignments in our space that could create a viable and engaged community hub. Approximately 44 leaders representing various sectors including local and provincial government, the arts, social services, foundations, business leaders and key community connectors gathered. Feedback received from Community Members clearly provided CSUC with a broad mandate and strong level of trust to approach many solutions to the challenges. There was virtually no pushback to further pursue new housing and much encouragement for deeper density. The community wishes to ensure other missional work continues to exist alongside (i.e. Community Hub). Community Members gathered were broadly supportive and enthusiastic. Since the Town Hall meeting, potential partnerships and synergies that emerged are being explored more deeply.</p> <div>H u b</div>

S e p t e m b e r	D e v e l o p m e n t	<p>Relèven invited potential Developer Partners to submit their interest in a creative partnership where both the developer, and our faith community, can truly flourish and benefit from this collaboration. The purpose of the Expression of Interest is to ascertain redevelopment interest in CSUC, aligned with the values of our Church community that currently calls the property home. We are looking to engage with a real estate development partner with the objective of creating a sustainable revenue stream and community hub that aligns with neighbourhood needs and congregational mission. CSUC is willing to be creative and flexible on the type of use(s).</p> <p><b>Our primary objectives are as follows:</b></p> <ul style="list-style-type: none"> <li>Create a stable and long-term revenue stream for the benefit of the current congregation and the ongoing mission of the Church;</li> <li>Create a community hub with equity seeking groups;</li> <li>Engage in community impact through addressing the current affordable housing crisis, demonstrating environmental responsibility, while supporting the community.</li> </ul> <p><b>What is the value to the developer partner:</b></p> <p>The developer partner can secure an attractive site in an incredible market node. Flexible terms and conditions are available to support a reimagined solution. As a joint venture, the property provides significant equity into the project at the outset. Our faith community is active and engaged, and willing to be supporters of the right project.</p> <p><b>What are CSUC priorities:</b></p> <ul style="list-style-type: none"> <li>Community impact</li> <li>Addressing the affordable housing crisis</li> <li>Sustainable Church mission</li> </ul> 
O c t		<p>The Re-Imagining Task Force along with Relèven met with three Developers via Zoom for conversation about their interest in the CSUC site.</p> <p>Relèven's Report on the Community Town Hall was shared with the congregation, which outlined the input and feedback received from Community Stakeholders.</p>
N o v		<p>Kendra Fry of Relèven provided a video introduction on the next steps related to CSUC's Community Hub options. The Re-Imagining Task Force launched a congregational survey to obtain congregation members' responses to the Community Hub options which will guide the Task Force as further exploration continues. The selected Community Hub options will be CSUC's missional priorities for the next five years. Survey responses were invited up to November 17, 2024. We thank everyone for their thoughtful participation.</p>
D e c e m b e r		<p>The Re-Imagining Task Force received written reports from four potential Developer partners which includes more detail about their vision for the Collier Site. Next steps include face-to-face meetings with potential Developers where we will further investigate their plans and we can provide them with a tour of our Collier space (scheduled in February 2025).</p> <p>Laurie initiated meetings/briefings with Mayor Alex Nuttall, and Counsellors Clare Riepma and Craig Nixon, where Collier's Re-Imagining Project was outlined. These connections are likely to prove important as the project continues to move forward and further involvement by the City of Barrie is necessary.</p> <p>Two additional members were added to the Re-Imagining Task Force for this next phase of Re-Imagining work:</p> <p>Marg Valad is the CSUC Trustee Co-Chair, lifetime member of Collier and very committed to the Re-Imagining Process.</p> <p>Bill Leslie is a recently retired lawyer, Collier member, and active Barrie community member.</p>

Should you have questions at any time, please reach out to Laurie or Lianne, or email [collierunited@rogers.com](mailto:collierunited@rogers.com). We continue to feel enthusiastic about Collier's Re-Imagining and what it can mean for Collier and for our community! Let's stay connected as we work through this project together! Laurie Crosson and Lianne Patterson, Re-Imagining Task Force Co-Chairs



# In Memoriam

Members, Adherents, Family Members, Former Members & Community

Lois Beatty  
Annette Bowman  
Iona Buisman  
Linda Fisker  
Mary Joyce Forster  
Phyllis Givens  
Agnes Groves  
Charles Harris  
Burn Hodgins  
Rev. Don Jay  
Laurella Laver

Tim Laver  
Donna Martin  
George Mugford  
Sally Murray  
Randy Quinn  
Ruth Reesor  
Shirley Richards  
Ross Rodgers  
Lois Turney  
Ruth Vansaarloos  
Mary VanBodegom

## Church Board Chair

### We Celebrate

- ♦ **Community!** Collier continues to be a devoted, caring and welcoming church family. As we move forward in the reimagining process, a town hall was held on September 11th which was attended by 44 individuals representing a wide range of community agencies and interests. It was a wonderful opportunity to receive information on the importance of Collier to the community and input provided on possible future direction by a group with diverse interests and needs.
- ♦ **Creativity!** At the last AGM, a revised constitution was proposed and accepted. This prompted a new streamlined board structure and the appointment of two new Board Chairs. This smaller, cohesive board strives to work creatively and thoughtfully to make the best possible decisions to support congregational goals.
- ♦ **Commitment!** Collier has remained committed to actively supporting fellowship and a welcoming space through weekly coffee times following worship.  
To community outreach through Collier volunteer support and presence at the breakfast to go program and stocking of the food pantry!
- ♦ **Hewitt Holmes Resignation**  
After 7+ years as our spiritual leader, Reverend Hewitt Holmes submitted his resignation as Minister at Collier Street United Church to facilitate the completion of his doctoral dissertation in British Columbia. Everyone who knows Hewitt, knows him as a strong and inclusive leader.  
Coming from a church charge in Thunder Bay, ON, he took on the role of facilitator in many of the programs in the church, establishing a paradigm shift in the church planning process. This prompted the church to look forward proactively rather than reactively. With his guidance, the church was able to review and revise policies which lead to committee and board revision. He helped us to start towards a goal of Anti-racism. Hewitt also played a pivotal role in establishing a team to explore and present a plan to assess the need for the church to explore alternative

ways to utilize the space at Collier. This “Reimagining” process through collaboration and inclusion has focused on identifying the future needs of the congregation and the community.

Hewitt was an excellent spiritual leader who focused on leading God’s flock towards a more meaningful life. Hewitt knew his audience and ensured his message was clear and relevant for members of the congregation.

We all wish Hewitt a future filled with success as he achieves his many personal goals.

Au revoir Hewitt.



### We Look Forward

#### With focus, faith and hope!

- ♦ The church board will focus on supporting the search and hiring of a new Minister. God’s presence will be with us through this journey in our pursuit of a new spiritual leader.
- ♦ To support the ongoing work of the reimagining team as the process moves forward with congregational and community input.

### We are Grateful

- ♦ For all church leaders, formal and informal, for their guidance and support.  
For the numerous volunteers who through the donation of valuable time and sharing of personal gifts support church operations and important extended community activities.  
For staff, Vickie McMillan, Medard Byaruhanga, Jessica Wenzel, John Charles and Biserka Clark. Thank you for all of your contributions. Your dedication to the church and your positions has contributed greatly to the smooth running of ongoing programs and operations. We could not do it without you.  
For all members of the congregation, seasoned and new. We are grateful for your participation, sharing and presence.

*- Debbie & Lorne*





## BOARD MEMBERS

**Co-Chair** - Debbie Guyader (Member at large)

**Co-Chair** - Lorne Hassard (Member at large)

**M&P** - Lianne Patterson

**Treasurer** - Laurie Crosson

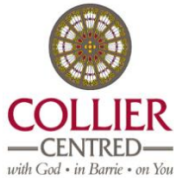
**Member at large** - Bruce Armstrong

**Minister** - Vacant

**Community Partner 1** - Vacant

**Community Partner 2** - Vacant





**MINUTES OF THE 2023 ANNUAL GENERAL MEETING  
COLLIER STREET UNITED CHURCH  
BARRIE, ONTARIO**

**SUNDAY, February 25, 2024**

**WORSHIP**

Our Annual General Meeting was held in person at Collier Street United Church and online via Zoom. Leadership integrated our Sunday Worship Service and our Annual General Meeting business. The worship was a good grounding and centring of the work of the Church. Rev. Hewitt Holmes leading the usual lighting of the Christ Candle and Land Acknowledgement.

The annual meeting was called to order at 10:52 a.m. by our Chair, Lianne Patterson, and a warm welcome was extended to all members, adherents, guests and partners who help us carry out our mission.

Our Chair, Lianne Patterson said, this is a day of celebration, reflection and looking forward. She expressed thanks to Staff, Leaders, Volunteers, and Board Members for their hard work and dedication to Collier Street United Church.

The Chair spoke about Collier Street United Church values and the transformation that lie ahead. She outlined the Church's achievements over the past year and how evident they were in the AGM booklet.

Chair asked each attendee to consider the Covenant words with deep respect and with faith, hope and love for Collier and for each other. The Covenant was read together.

**COVENANT**

Our congregation covenanted using the words:

May we act with humility and respect;  
May the words we speak show truth and wisdom;  
May our thoughts be honest and courageous, and may everything we think, say, and do, show gratitude, and be wrapped in love.

Chair noted that for this year's meeting we would be using the Consensus Model for some motions. Chair spoke to the four stages of Consensus that attendees would need to understand. Chair also spoke to how the online voting would work in conjunction with the Consensus Model.

Financial motions would use the more traditional method of voting using movers and seconders. Members used coloured cards to agree or disagree with a motion. She also outlined that attendees using zoom would vote using the yes or no option online. To ensure the members understood how voting worked, a test motion was tabled and carried out.

### **A MOTION TO APPROVE THE AGENDA WAS RECEIVED**

Chair called for a motion to approve the Agenda.

**Motion:** Agreed by Consensus that the agenda be approved, dedicated to God, and the Mission, Vision and Values of Collier Street United Church.

### **A MOTION TO ALLOW ALL PRESENT TO PARTICIPATE IN THE AGM DISCUSSION WAS RECEIVED**

Chair noted that only members are allowed to vote on motions during the meeting however all present are allowed to participate ensuring a well-rounded conversation.

**Motion:** Agreed by Consensus that all present have full right to participate in the discussion during this congregational meeting.

### **MINUTES OF THE 2022 AGM AND CONGREGATIONAL MEETING**

Congregation was instructed to turn to pages 38 through 43 of the AGM booklet where they would find the 2022 AGM minutes.

**Motion:** Agreed by Consensus that the minutes of the 2022 Annual Meeting, be accepted as printed, dedicated to God, and the Mission, Vision and Values of Collier Street United Church.

### **MOTION TO RECEIVE REPORTS IN BOOKLET**

Chair, provided an overview of the 2023 Annual report booklet touching on all pertinent information contained within the document. A Big Thank You was mentioned to Rev. Hewitt Holmes, Jessica Wenzel, the entire Collier staff and volunteers for putting this 2023 Annual report together. The chair requested a motion to approve the 2023 Annual Report Booklet reports.

**Motion:** Agreed by Consensus that the reports included in the 2023 Annual Report booklet be accepted, dedicated to God, and the Mission, Vision and Values of Collier Street United Church.

### **IN MEMORIAM**

Rev. Hewitt Holmes reviewed the names of Collier members and adherents we lost during 2023. The complete list was on page 11 of the annual report booklet. Our hearts are full of the memories of these beloved Collier family members, and we hold them and their families in our prayers. We had a moment of silence, and people were invited to stand as they were able.

## REPORT AND UPDATE FROM RBC INVESTMENTS

Chair extended a warm welcome to Hudson Wallace of The Madison Group of RBC Dominion Securities. Hudson and Marg Valad, Secretary of the Board of Trustees, took us through a market overview of the year 2023. Markets started off the year very volatile however recoveries were realized in the second half of the year. Collier Street Investments are positioned to withstand market volatility. Hudson noted that it is quite common for markets to pull back 5% three to five times a year even during a good year. History shows us that the markets are very strong in a US election year that we have currently entered into. RBC will continue to monitor Collier's portfolio to ensure we have the right balance of stocks and GIC's to ensure solid growth in 2024.

Question: Clarification was needed on one of Wallace's charts. Wallace talked to the chart in question and clarification was given.

Question: Does RBC vet companies in Collier's portfolio for ethics? Wallace explained the vetting process that RBC uses.

Question: What risk range is Collier's portfolio fall under. Wallace explained that our portfolio is in the medium risk range.

## MOTION TO APPROVE THE 2023 TRUSTEES' STATEMENTS WAS RECEIVED.

**Motion:** Moved by Marg Valad, seconded by Rob Murdock, that the Trustees Statements for the period ending December 31, 2023, be accepted, dedicated to God, and the Mission, Vision and Values Collier Street United Church. **CARRIED**

## MOTION TO APPROVE THE 2022 REVIEWED FINANCIAL STATEMENTS

Chair invited Laurie Crosson our Co-Chair of Time Treasure and Talents, and Treasurer to present the Financial reports. Phil Neale a member of the Finance Task force assisted Laurie with the presentation.

2022 Financial statements are found on the AGM booklet on pages 18 through 25. Morrison CPA an independent accounting firm has reviewed Collier's 2022 Financial statements. Statements have met all of their requirements and no anomalies were found. It was noted that based on the United Church Manual a third party must review financial statements yearly.

Laurie took us through the highlights of 2022, outlining that there were no further closures due to Covid rental income started to come back, however grants and subsidies were minimal. During this year the elevator was refurbished.

Question: The operating statement increased from 2021 to 2022 why? Laurie outlined three areas for the increase Property (elevator), Auxiliary (Social Action) and Worship (to be reviewed).

**Motion:** MOVED by Laurie Crosson, SECONDED by Sharon Crossley, that the Reviewed Financial Statements for the period ending December 31, 2022, be accepted, dedicated to God, and the Mission, Vision and Values of Collier Street United Church. **CARRIED**

## MOTION TO APPROVE 2023 UNAUDITED FINANCIAL STATEMENTS

Laurie and Phil spoke to the 2023 unaudited financial statements on pages 26 through 28. Laurie outlined one change to the 2023 expenses that changed the net loss to \$92,047.99.

2023 was a challenging year financially with a budgeted loss of almost \$100,000.00. In saying this, again this year our congregation found many ways to support the church through weekly giving, fundraising and the fall appeal. Regular givings are over budget by 5%, fundraising was up 104 % of budget. It was noted that the UCW contributed \$23,500.00 in 2023.

From an expense point of view, property was significantly over budget. Insurance continued to increase as well as utility costs. Overall expenses were 6% over budget.

Net loss for 2023 came in at \$92,047.99 compared to a budget of \$98,207.00

**Motion:** MOVED by Laurie Crosson, SECONDED by Steve Harding, that the Unaudited Income Statement for the period ending December 31, 2023 (Income of \$351,622.15 and Expenditures of \$443,709.16 and Balance Sheet \$933,623.34) be accepted, dedicated to God, and the Mission, Vision and Values of Collier Street United Church. **CARRIED**

#### **MOTION TO APPOINT MORRISON CPA TO REVIEW FINANCIAL STATEMENTS**

A motion to appoint Morrison CPA to review 2023 Financial Statements was received.

**Motion:** Moved by Laurie Crosson, seconded by Debbie Guyader, that Morrison CPA be approved to conduct a review of the 2023 Financial Statements. **CARRIED**

#### **MOTION TO APPROVE 2024 OPERATING BUDGET**

Laurie Crosson provided an overview of the 2024 budget. As the 2024 budget was put together, we reflected on the four R's, Re-Imagine, Realistic, Repurpose and Renew. We kept givings in line with the 2023 actual with a slight increase to open plate givings. The UCW has committed to \$10,000.00 gift to the operating account. Rental revenue will play a big part in this year's budget. In 2024 we will continue to transfer investment income to our operating funds.

Regarding Expenses, Insurance costs in 2024 will be slightly less based on a program with the United Church of Canada. Utility costs are up reflecting the 2023 actual. Property will reflect the 2023 actual. Social Action will be funded by the new grant this year. Office expenses reflect the 2023 actual. Overall, the expenses budgeted for 2024 are \$435,514.00.

A motion to accept the 2024 Budget was received.

**Motion:** MOVED by Phil Neale, SECONDED by Marg Valad, that the Proposed Operating Budget for 2024 be accepted without changes as recommended by the Church Board, dedicated to God, and the Mission, Vision and Values of Collier Street United Church.

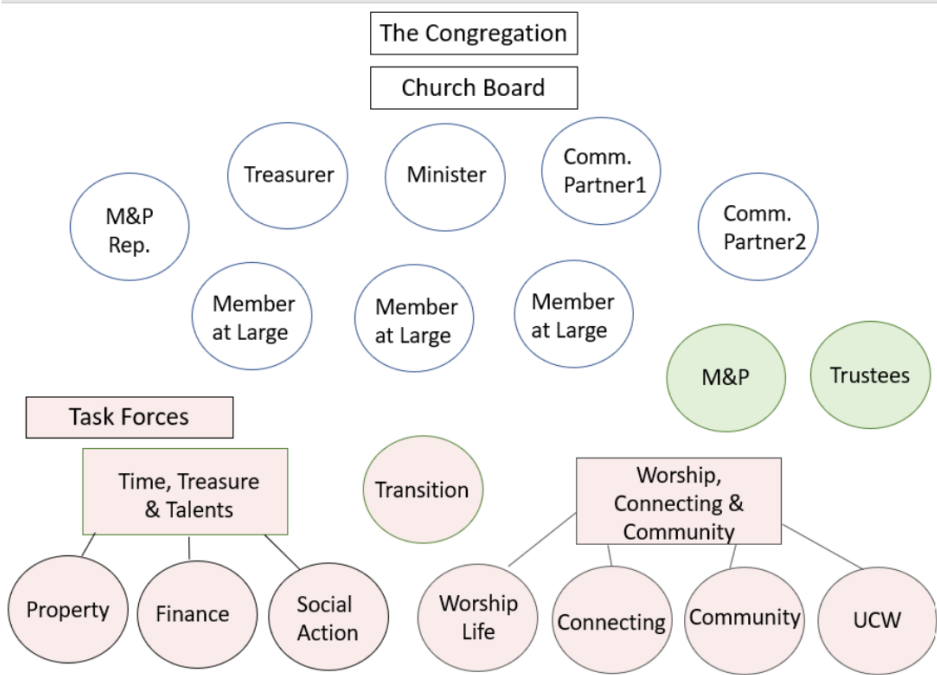
Lianne thanked Laurie and the members of the Finance Task Force for their diligent work and dedication to Collier Street United Church.



Governance Motion

Chair introduced the Co-Chair of Leadership Mentorship and Growth (LMG), Debbie Guyader, who walked the congregation through the updated Constitution. Debbie highlighted the SWOT analysis (Strengths, Weaknesses, Opportunities and Threats) that was completed on the current Constitution prior to any changes being made. Based on the SWOT Analysis findings a survey was sent to the board leadership and team leads requesting feedback. Based on feedback draft changes were applied to the Constitution.

The recommended changes reflected the current realities of our church. The smaller Church board will be more effective moving forward. See attached structure listed below. Debbie also mentioned some slight language changes that were made to the Constitution.



CSUC Governance Structure – Visual Worksheet #1 – 2024 02

**Motion:** MOVED by Debbie Guyader, SECONDED by Rob Murdock, that the Proposed Constitution be accepted as recommended by the Church Board, for implementation March 1, 2024, dedicated to God, and the Mission, Vision and Values of Collier Street United Church, and recommended to Shining Waters Regional Council.

Chair thanked Debbie Guyader and Donald Carty, Co-Chairs of LMG, for their work on the new Constitution.

MOTION FOR CONGREGATIONAL APPOINTMENTS

Deb Tyler, Co-Chair of the Nominations Team, lead us through the following congregational appointments. Deb took the opportunity to thank the volunteers for their time and effort over the course of the past year. Deb extended a special thanks to the congregation for all the work and support with their gifts and talents. Deb noted that she is still looking to fill a couple more positions if anyone was interested to come see her after the service.

## CONGREGATIONAL APPOINTMENTS

GROUP	APPOINTMENT
Church Board Members	Bruce Armstrong [Member-at-Large] Laurie Crosson [Treasurer] Debbie Guyader [Member-at-Large] Lorne Hassard [Member-at-Large] Rev. Hewitt Holmes [Minister] Lianne Patterson [M&P]
Board of Trustees	Bruce Armstrong
Ministry & Personnel Co-Chairs	Sandra Dowds & Lianne Patterson
M&P Members	Judy Hassard & Tom Stockdale
Shining Waters Regional Council Representative	Robin Milani

A motion to approve the congregational appointments was received.

**Motion:** Agreed by Consensus that the Nominations Team recommendations be accepted, dedicated to God, and the Mission, Vision and Values of Collier Street United Church.

Chair Lianne Patterson expressed a big Thank You to the Nominations Team for their work this year.

### M&P

M&P Chair, Sandra Dowds took the opportunity to extend a heart felt thanks to the Congregation, staff and Volunteers. Upon reflection of the AGM booklet Sandra said she was in awe of the way the Collier family comes together as a vibrant cohesive team.

Sandra acknowledged the staff of Collier Street United church. Special thanks to Rev. Hewitt Holmes for his leadership and guidance during the year. Big shoutout to Vickie for all the work around building rentals and keeping the office administration work on track. Sandra offered thanks to our custodian Wayne for keeping the building clean as he works from the sidelines. A special thanks to Rob Murdock our Program Director/Ministry Student. Rob has been instrumental in organizing Seniors programming at our Church.

Sandra offered thanks to our former Music Director, Sandra Ruttan who richly contributed to the Collier Family with her gifts. Sandra also gave thanks to our part time staff Jessica Wenzel, Biserka Clark, and Jordan Mo-mi-han.

Finally, in a touching acknowledgement Sandra took some time to recognize our Church Board Chair, Lianne Patterson. Lianne took on the Chair role in 2020. Her leadership helped us navigate some very difficult Covid times. Lianne's leadership has been outstanding; she was instrumental in challenging us to review policies to better reflect our values, encouraged open conversation around Anti-Racism and our action plans, worked tirelessly on the Re-Imagining project to ensure that we were all informed and moving forward. As a Board Chair, you did so much Lianne and you did it with love, grace, wisdom, warmth and dedication.

Lianne addressed the congregation stating that it was an honour serving as your board chair. Lianne extended special thanks to Rev. Hewitt Holmes for his guidance and believing in Lianne's leadership.

Lianne thanked the Board members for their energy, curiosity and constant will to do what is best for our entire community, evident in every discussion and decision contemplated at the Board table. Finally, Lianne thanked the Collier Family, for entrusting her with the Chair role. She reminded us that we have a special community at Collier and everyone's contribution – whatever it may be – makes a difference and is important. As we look forward to the possibilities of Re-Imagining may bring us, whether easy or challenging, when we listen to each other and respectfully consider what is best for our entire community, we will always be better for it. And God is with us on our journey.

### **Closing The Meeting**

Lianne thanked everyone for their time, energy, participation and love, and commitment to Collier Street United Church, expressing that we have much to be grateful for and to celebrate about 2023 and much to look forward to in 2024, with hope, peace, and love, dedicated to God.

### **ADJOURNMENT**

**Motion:** Agreed by Consensus to adjourn the 2023 Congregational Meeting at 12:28 p.m.

*The congregation enjoyed lunch prepared by the UCW.*

### **PRAYER & CLOSING**

Rev. Hewitt Holmes led the congregation in Holy Communion and closing prayers.

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Chair, Lianne Patterson

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Secretary, Steve Harding

# 2024 Annual General Meeting, Sunday, February 23, 2025

## Agenda

1. Constitution, Regrets and Courtesies
2. Covenant (We say together):
  - May we act with humility and respect;*
  - May the words we speak show truth and wisdom;*
  - May our thoughts be honest and courageous; and*
  - May everything we think, say and do,*
  - show gratitude and be wrapped in love.*
3. Opening Motions
  - Motion to approve the 2024 AGM agenda
  - Motion to allow all present to participate in discussion
  - Receipt of Minutes of 2023 AGM and booklet reports
4. In Memoriam
5. Update from RBC (Investments) & motion to receive Board of Trustees report
6. Update from Treasurer re 2023 reviewed financial statements and  
2024 un-audited financial statements
7. Operational Motions
  - Appoint Morrison CPA to review 2024 financial statements
  - Approve 2025 Budget **as recommended by Church Board**
8. Motion to appoint as recommended by the Nominations Team
9. M&P—Staff Thank You
10. Motion to Adjourn



